

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25

STATE OF LOUISIANA
BOARD OF COMMERCE & INDUSTRY
BEING HELD ON WEDNESDAY, DECEMBER 3, 2025
AT THE LASALLE BUILDING
617 North Third Street, FLOOR 1, LABELLE ROOM
Baton Rouge, Louisiana

REPORTED BY: KELLY J. DOMIANO, C.C.R.

COURT REPORTERS OF LOUISIANA - A VERITEXT COMPANY
9522 BROOKLINE AVENUE, SUITE 217
BATON ROUGE, LOUISIANA 70809
E-MAIL: calendar-louisiana@veritext.com

1	I N D E X	1	SENATOR EDDIE LAMBERT, ON BEHALF OF SENATOR
2	PAGE	2	FRANKLIN FOIL
3	CAPTION	3	STAFF MEMBERS PRESENT:
4	APPEARANCES	3,4	ROBIN PORTER
5	PROCEEDINGS	5	DEBORAH SIMMONS
6	REPORTER'S CERTIFICATE	65	FRANK FAVALORO
7			HUD USIE
8			TRAVIS ROSENBERG
9			JOYCE METOYER
10			PAIGE CARTER
11			KATE MACARTHUR
12			CHRIS STELLY
13			MICHAELA ADEGBE
14			ANNE VILLA
15			SPEAKERS FROM THE PUBLIC:
16			ELIZABETH MALDONADO, INDIRECT TAX SUPERVISOR,
17			WESTLAKE VINYL COMPANY, LP
18			GLYNN WILLIAMS, FORMER CFO, BIENVILLE LUMBER
19			COMPANY, LLC
20			PETER HUBBARD, SENIOR DEVELOPMENT SENIOR MANAGER,
21			ECOPLEXUS
22			COLTON GUIN, 3RD-GENERATION OWNER, GUIN MACHINE,
23			INC.
24			
25			REPORTED BY: KELLY J. DOMIANO, CCR
Page 2		Page 4	
1	APPEARANCES:	1	P R O C E E D I N G S
2	BOARD MEMBERS PRESENT:	2	CHAIRMAN JONES:
3	CHAIRMAN JERALD JONES	3	All right. Good morning. It's 9:30 and
4	CHARLES "ROBBY" MILLER	4	calling the meeting of the Board of Commerce
5	REPRESENTATIVE VINCENT ST. BLANC, ON BEHALF OF	5	and Industry, the December 3, 2025 meeting to
6	REPRESENTATIVE DARYL A. DESHOTEL	6	order.
7	STUART A. MOSS	7	Ms. Simmons, would you call the roll?
8	KYLE D. RUCKERT, DESIGNEE FOR GOVERNOR	8	MS. SIMMONS:
9	SECRETARY SUSAN BONNETT BOURGEOIS	9	Good morning, everyone. Happy Holidays.
10	MICHAEL J. TANNER (ABSENT)	10	Stuart Moss?
11	LETICIA A. "LETTI" LOWE-ARDOIN (ABSENT)	11	MR. MOSS:
12	MAYOR DAVID H. TOUPS	12	Present.
13	NAHEEM "GEORGE" NASSAR, JR.	13	MS. SIMMONS:
14	JOHN D. AUSTIN (ABSENT)	14	Mayor David Toups?
15	BARRY M. MELE	15	MAYOR TOUPS:
16	RONALD W. REMEDIES (ABSENT)	16	Here.
17	KYLE P. POLOZOLA	17	MS. SIMMONS:
18	DAVID M. AMOSS (ABSENT)	18	David Amoss?
19	SCOTT A. NIEMEYER (ABSENT)	19	(No response.)
20	SENATOR BETH MIZELL	20	MS. SIMMONS:
21	ERWIN G. THOMPSON, III	21	John Austin?
22	WESLEY BLAKE WHEELIS	22	(No response.)
23	HAROLD CALLAIS, II	23	MS. SIMMONS:
24	RIDGE MIGUEZ (ABSENT)	24	Barry Mele?
25	REPRESENTATIVE JULIE EMERSON (ABSENT)	25	(No response.)
Page 3		Page 5	

1 MS. SIMMONS: 2 Scott Niemeyer? 3 (No response.) 4 MS. SIMMONS: 5 Representative Vincent St. Blanc for 6 Daryl Deshotel? 7 REPRESENTATIVE ST. BLANC: 8 Here. 9 MS. SIMMONS: 10 Senator Eddie Lambert for Senator 11 Franklin Foil? 12 SENATOR LAMBERT: 13 Here. 14 MS. SIMMONS: 15 Kyle Polozola? 16 MR. POLOZOLA: 17 Here. 18 MS. SIMMONS: 19 Jerald Jones? 20 CHAIRMAN JONES: 21 Here. 22 MS. SIMMONS: 23 Ronald Remedies? 24 (No response.) 25 MS. SIMMONS: Page 6	1 MS. SIMMONS: 2 Rich Miguez? 3 (No response.) 4 MS. SIMMONS: 5 Wesley Wheelis? 6 MR. WHEELIS: 7 Here. 8 MS. SIMMONS: 9 Leticia Ardoin? 10 (No response.) 11 MS. SIMMONS: 12 Robbie Miller? 13 MR. MILLER: 14 Here. 15 MS. SIMMONS: 16 Kyle Ruckert? 17 MR. RUCKERT: 18 Here. 19 MS. SIMMONS: 20 We have a quorum. 21 CHAIRMAN JONES: 22 Thank you. It's good to see everyone. A 23 point of personal privilege, I wanted to thank 24 everyone for calls, texts, notes last month in 25 the passing of my wife. It's been a difficult Page 8
1 Senator Beth Mizell? 2 SENATOR MIZELL: 3 Here. 4 MS. SIMMONS: 5 Representative Julie Emerson? 6 (No response.) 7 MS. SIMMONS: 8 Michael Tanner? 9 (No response.) 10 MS. SIMMONS: 11 Secretary Susan Bourgeois? 12 SECRETARY BOURGEOIS: 13 Here. 14 MS. SIMMONS: 15 George Nassar? 16 MR. NASSAR: 17 Here. 18 MS. SIMMONS: 19 Erwin Thompson, III? 20 MR. THOMPSON: 21 Here. 22 MS. SIMMONS: 23 Harold Callais? 24 MR. CALLAIS: 25 Here. Page 7	1 time, but one wonderful thing that comes out 2 of circumstances is you understand what 3 friendship, family, and relationships really 4 mean. So I thank each of you for your 5 kindnesses and thank you, Robby, for handling 6 the meeting last month. 7 With that, I think everyone has had an 8 opportunity to see the minutes of the last 9 meeting. If it's appropriate, I'll entertain 10 a motion for approval of those minutes. I 11 have a motion from Mr. Miller. Second from 12 Mr. Nassar. Any questions or comments from 13 the Board? 14 Hearing none, any comments from the 15 public? 16 Hearing none, all in favor, say aye. 17 ALL: 18 Aye. 19 CHAIRMAN JONES: 20 Any opposition? 21 There is none, the motion carries. Good 22 morning, Ms. Adegbe. How are you? 23 MS. ADEGBE: 24 Good morning. Well, and yourself? 25 CHAIRMAN JONES: Page 9

1 Doing okay. Just walk us through the 2 Quality Jobs Program, please, ma'am. 3 MS. ADEGBE: 4 There are five new applications: 5 20220326, BBP Sales, LLC, East Baton Rouge 6 Parish; 20230185, Delta Biofuel OPCO, LLC, 7 Iberia Parish; 20230249 FlyGuys Inc., 8 Lafayette Parish; 20230323, Lincoln Food 9 Service Equipment, LLC, Caddo Parish; 10 20220171, Plug Power, Inc., Iberville Parish. 11 CHAIRMAN JONES: 12 Very good. Do we have a motion to 13 approve these applications? Motion from Mayor 14 Toups. Second from Mr. Moss. Any questions 15 or comments from the Board? 16 MR. CALLAIS: 17 I need to recuse myself from FlyGuys. 18 CHAIRMAN JONES: 19 Okay. Note that recusal. Any other 20 questions or comments from the Board? 21 Hearing none, any comments from the 22 public? 23 There being none, all in favor, say aye. 24 ALL: 25 Aye. Page 10	1 20190206, Calcasieu Pass Operations, LLC, 2 previous address 236 Davis Road, Cameron, 3 Louisiana 70631, Cameron Parish; new address, 4 671 Davis Road, Cameron, Louisiana 70631, 5 Cameron Parish; 20200253, Plaquemines LNG 6 Operations, LLC, previous address 19000 7 Highway 23, Point Celeste, Louisiana 70083, 8 Plaquemines Parish; new address, 20200 Highway 9 23, Port Sulphur, Louisiana 70083, Plaquemines 10 Parish. 11 CHAIRMAN JONES: 12 And it's my understanding that simply 13 what's happening on these, they are not moving 14 locations, they are simply getting municipal 15 addresses, what used to be a LAT Form address 16 in the application now finally have municipal 17 addresses, so we're putting those in the 18 record. So we have a motion to approve. 19 MR. CALLAIS: 20 Move. 21 CHAIRMAN JONES: 22 Motion from Senator Mizell. 23 MR. CALLAIS: 24 Second. 25 CHAIRMAN JONES: Page 12
1 CHAIRMAN JONES: 2 Any opposition? 3 There is none. The motion carries. 4 MS. ADEGBE: 5 One renewal application: 20200327, Cabot 6 Corporation, Evangeline Parish. 7 CHAIRMAN JONES: 8 Do we have a motion to approve this 9 renewal? 10 REPRESENTATIVE ST. BLANC: 11 I'll move. 12 CHAIRMAN JONES: 13 Motion from Mr. St. Blanc. Second from 14 Mr. Wheelis. Any questions or comments from 15 the Board? 16 Hearing none, any comments from the 17 public? 18 Hearing none, all in favor, say aye. 19 ALL: 20 Aye. 21 CHAIRMAN JONES: 22 Any opposition? 23 There is none. The motion carries. 24 MS. ADEGBE: 25 Two Change of Project Physical Location: Page 11	1 Second from Mr. Callais. Any questions 2 or comments from the Board? 3 Hearing none, any comments from the 4 public? 5 Hearing none, all in favor, say aye. 6 ALL: 7 Aye. 8 CHAIRMAN JONES: 9 Any opposition? 10 There is none. The motion carries. 11 MS. ADEGBE: 12 This concludes Quality Jobs. Thank you. 13 CHAIRMAN JONES: 14 Thank you. Have a great day. 15 MS. ADEGBE: 16 You too. 17 CHAIRMAN JONES: 18 Good morning, Mr. Rosenberg. 19 MR. ROSENBERG: 20 Good morning. 21 CHAIRMAN JONES: 22 Restoration Tax Abatement Program. 23 MR. ROSENBERG: 24 Yes, there is one Full Transfer of 25 Ownership to new company request for Contract Page 13

1 20161637, former owner, Market Street 2 Shreveport, LLC; new owner, Shreveport REO, 3 LLC in Caddo Parish. 4 CHAIRMAN JONES: 5 All right. Do we have a motion to 6 approve this Transfer of Ownership? From Mr. 7 Nassar. Second from Mr. St. Blanc. Any 8 questions or comments from the Board? 9 Hearing none, any comments from the 10 public? 11 There being none, all in favor, say aye. 12 ALL: 13 Aye. 14 CHAIRMAN JONES: 15 Any opposition? 16 There is none. The motion carries. 17 MR. ROSENBERG: 18 And that concludes the RTA agenda. 19 MS. SIMMONS: 20 What do you do all day? 21 MR. ROSENBERG: 22 Don't worry, there will be more in 23 February. 24 CHAIRMAN JONES: 25 Promise? All right. Page 14	1 Next? 2 MS. METOYER: 3 Contract Terminations, we have 18. In 4 accordance with Section 717.D of the 5 Enterprise Zone Program rules, a business may 6 submit a request to terminate their Enterprise 7 Zone contract if, one, the contracts have been 8 in effect for at least 30 months; two, the 9 business has met all of the requirements of 10 the program, which includes timely filing of 11 all program forms, documents, and appropriate 12 fees. 13 The following contracts were previously 14 approved by the Board of Commerce and Industry 15 and the contract holders listed below have 16 submitted a request to terminate their 17 Enterprise Zone contract. The Contractee 18 understands business -- Board decision is 19 final and contracts cannot be reinstated or 20 reactivated. 21 Would you like me to read them all or can 22 they be approved in globo? 23 MR. MILLER: 24 I make a motion to approve in globo. 25 MR. CALLAIS: Page 16
1 MR. ROSENBERG: 2 Promise. 3 CHAIRMAN JONES: 4 Thank you. 5 Good morning, Ms. Metoyer. 6 MS. METOYER: 7 Good morning. There is one Enterprise 8 Zone Application for Approval. 9 CHAIRMAN JONES: 10 Okay. 11 MS. METOYER: 12 20210255, Triad Electric & Controls, 13 Incorporated, Calcasieu Parish. 14 CHAIRMAN JONES: 15 Do we have a motion to approve? We have 16 a motion from Mr. Callais. And do I have a 17 second? Mayor Touns. Any questions or 18 comments from the Board? 19 Any comments from the public? 20 Hearing none, all in favor, say aye. 21 ALL: 22 Aye. 23 CHAIRMAN JONES: 24 Any opposition? 25 There is none. The motion carries. Page 15	1 Second. 2 CHAIRMAN JONES: 3 We have a motion and second to avoid the 4 reading of each one. They are included in the 5 agenda. We have a motion to accept them all 6 in globo. We have a second. 7 All in favor of accepting all in globo 8 say, aye. 9 ALL: 10 Aye. 11 CHAIRMAN JONES: 12 Any opposition? 13 There is none. The motion carries. 14 MS. METOYER: 15 There are two Change in Name Only: 16 20210345, Avenues Recovery is the current 17 name. The new name is Avenues Recovery Center 18 of Covington, LLC in St. Tammany Parish; and 19 20210340, Teijin Automotive Technologies, 20 Louisiana, LLC. The new name is CSP 21 Innovations Louisiana, LLC in Webster Parish. 22 CHAIRMAN JONES: 23 Okay. Do we have a motion to approve? 24 Motion from Mr. Nassar. Second Mr. Wheelis. 25 Any questions or comments from the Board? Page 17

1 Hearing none, any comments from the 2 public? 3 There is none. All in favor, say aye. 4 ALL: 5 Aye. 6 CHAIRMAN JONES: 7 Any opposition? 8 There is none. The motion carries. 9 MS. METOYER: 10 We have two Contracts for Cancellation: 11 20220147, PMG OPCO Broussard, LLC, 12 Lafayette Parish. The company did not meet 13 the program requirements. The company 14 requested cancellation. 15 And 20220148 PMG OPCO Jennings, LLC, 16 Jefferson Davis Parish. The company did not 17 meet the program requirements. The company 18 requested cancellation. 19 CHAIRMAN JONES: 20 We have a motion to approve these 21 cancellations from Mr. Mayor Toups. Second 22 from Mr. Miller. Any questions or comments 23 from the Board? 24 There is none. Any comments from the 25 public? Page 18	1 CHAIRMAN JONES: 2 All right. Do we have a motion to 3 approve these applications under the 2024 4 Emergency Rules? From Mr. Nassar. Second 5 from Senator Mizell. Any questions or 6 comments from the Board? 7 Hearing none, any comments from the 8 public? 9 Hearing none, all in favor, say aye. 10 ALL: 11 Aye. 12 CHAIRMAN JONES: 13 Any opposition? 14 There is none, the motion carries. 15 MR. USIE: 16 Next, we have 11 new applications, 17 project applications following the 2025 Rules: 18 20250469, Allendale Facility, LLC, West Baton 19 Rouge Parish; 20250139, Entergy Louisiana, 20 LLC, Richland Parish; 20250261, Epic Piping, 21 LLC, Livingston Parish; 20250546, Hexion, 22 Inc., Ascension Parish; 20250505, 23 International Paper Company, Washington 24 Parish; 20250508, International Paper Company, 25 Washington Parish; 20250532, LH Hayward & Co, Page 20
1 There being none, all in favor, say aye. 2 ALL: 3 Aye. 4 CHAIRMAN JONES: 5 Any opposition? 6 There is none. The motion carries. 7 MS. METOYER: 8 That concludes Enterprise Zone. 9 CHAIRMAN JONES: 10 Thank you, Ms. Metoyer. 11 MR. USIE: 12 Good morning. 13 CHAIRMAN JONES: 14 Good morning, Mr. Usie. You've got it 15 all by yourself today? 16 MR. USIE: 17 Yes. 18 CHAIRMAN JONES: 19 Great. 20 MR. USIE: 21 We have two new applications following 22 the 2024 Emergency Rules: 20240429, BHT 23 Holdings, LLC, Lafayette Parish; and 20240317, 24 Rogers Manufacturing Corporation, Ouachita 25 Parish. Page 19	1 LLC, Jefferson Parish; 20250530, Methanex USA, 2 LLC, Ascension Parish; 20250277, OEG Offshore, 3 Inc., Lafayette Parish; 20250560, REG Geismar, 4 LLC, Ascension Parish; and 20250566, Sierra 5 Frac Sand, LLC in Bossier Parish. 6 CHAIRMAN JONES: 7 Thank you. As a reminder, these have all 8 been submitted to the Local Industrial Tax 9 Exemption Program Committee and Local 10 Government. Most of these are deemed 11 admitted; meaning, the local committee did not 12 respond within 60 days. A few were 13 recommended but all are without opposition. 14 Do we have a motion to -- 15 MR. POLOZOLA: 16 Mr. Chairman, I need to recuse myself 17 from the Allendale Facility matter, please. 18 CHAIRMAN JONES: Great. Note that recusal for 19 the record. 20 We have a motion from Mr. Miller. Do we 21 have any other comments? 22 Motion from Mr. Miller. Second 23 Mr. Callais. Any other questions or comments 24 from the Board? 25 There being none, any comments from the Page 21

1 public? 2 Hearing none, all in favor, say aye. 3 ALL: 4 Aye. 5 CHAIRMAN JONES: 6 Any opposition? 7 There is none. The motion carries. 8 MR. USIE: 9 Next, we have two timely Pre-Executive 10 Order Renewal applications? 20150156-D-PT, 11 Louisiana Integrated Polyethylene JV, LLC, 12 Calcasieu Parish; and 20150156-D, Sasol USA 13 Corporation, Calcasieu Parish. 14 MR. MOSS: 15 So moved. 16 MR. POLOZOLA: 17 Mr. Chairman, I need to recuse myself 18 from the Sasol matter. 19 CHAIRMAN JONES: 20 All right. Please note that recusal for 21 the record. 22 I have a motion from Mr. Moss and a 23 second from Mr. St. Blanc. And before we 24 vote, I just want to note, it's always 25 interesting to me when we have huge Page 22	1 that. 2 And we have a motion and a second. Any 3 other questions or comments from the Board? 4 There is none. Any comments from the 5 public? 6 There being none, all in favor, say aye. 7 ALL: 8 Aye. 9 CHAIRMAN JONES: 10 Any opposition? 11 There is none. The motion carries. 12 MR. MOSS: 13 Well done, team. Mr. Chairman? 14 CHAIRMAN JONES: 15 Yes? 16 MR. MOSS: 17 If you don't mind, being that those two 18 from Sasol are right there at home for me, I 19 had a conversation with some of the Sasol 20 group this morning, and just an idea of what 21 they'll be giving back after the ITEP should 22 roll off probably within the next year to 18 23 months, they'll be paying \$50 million annually 24 in taxes. So give you an idea of what's 25 coming back in to our parish, we're very Page 24
1 investments in Louisiana. I have been on this 2 Board for a thousand years and I remember 3 there was a day that, if we had a \$500 million 4 investment, that was a good day. It was a big 5 day. And those investments are huge. When we 6 have a \$100,000 investment in the local 7 community, that's a big deal. 8 But when I see the Sasol with a \$2.69 9 billion investment, that's just eye popping. 10 It's less eye popping than it used to be with 11 the Meta deal, you know. And so I'm just, I 12 guess got to say it while I'm thinking about 13 it because I get anxious when I have an 14 opinion unexpressed. 15 What's going on in Louisiana right now is 16 amazing. And companies like Sasol and so many 17 of the LNG facilities, and now what we're 18 seeing with Meta and more about what Secretary 19 Bourgeois will tell us about later, but these 20 are exciting times. And I want this Board to 21 understand that when we see these kind of 22 investments and the work that the staff puts 23 in to get these to this point where all we 24 have to do is vote on them and not fight over 25 them, that's a good day too. So just note Page 23	1 proud. 2 CHAIRMAN JONES: 3 Yeah. So that 10-year abatement doesn't 4 look as bad today as it did 10 years ago. But 5 it's a -- and thank you for that, Mr. Moss, 6 because it's an important, critically 7 important asteric on the ITEP program that, 8 for many years in this room we've had to fight 9 over to help people understand that that's 10 what it means at the end of the day. 11 The ITEP program is not a jobs program. 12 It is a program designed to build, put 13 concrete in the ground, and build value in the 14 ground to build property taxes for local 15 government. And, ultimately, it does that. 16 And we appreciate those who are making 17 investments to make that happen. Thank you. 18 MR. WHEELIS: 19 Mr. Chairman? 20 CHAIRMAN JONES: 21 Yes? 22 MR. WHEELIS: 23 It shouldn't go unnoticed, that Entergy 24 also added \$2.3 billion. 25 CHAIRMAN JONES: Page 25

1 Oh, forgive me, Entergy. 2 MR. WHEELIS: 3 Brand new. 4 CHAIRMAN JONES: 5 As I say, it's amazing to me that we're 6 talking about these kind of numbers in 7 investment, but thank you, Entergy. Anybody 8 else I'm missing is making the 2 or \$3 9 billion? You know, you raise your hand if 10 you're making a \$2 billion investment. Great. 11 All right. Let's move on. I'm sorry. 12 MR. USIE: 13 Next, we have one late Pre-Executive 14 Order Renewal Application: 15 20160666-B, Westlake Vinyls Company, LP 16 in Ascension Parish. Initial contract 17 expiration date 12/31/2024; late renewal 18 requested date May 8th, 2025. 19 CHAIRMAN JONES: 20 Okay. Just as a reminder for everyone, 21 because there's always some confusion about 22 this, this is an old ITEP program, pre-Edwards 23 administration executive order. And under 24 those rules, there were no statutory or 25 regulatory penalties imposed, no mandatory Page 26	1 where the microphone is, if you don't mind. 2 MS. MALDONADO: 3 Good morning. 4 CHAIRMAN JONES: 5 And if you will, pull the microphone a 6 little bit closer to you. 7 MS. MALDONADO: 8 Good morning. 9 CHAIRMAN JONES: 10 Please state your name and your position 11 with the company, please. 12 MS. MALDONADO: 13 My name is Elizabeth Maldonado, and I'm 14 the indirect tax supervisor with Westlake. 15 CHAIRMAN JONES: 16 Great. Just tell us what happened and 17 why the renewal was late. 18 MS. MALDONADO: 19 So we had some shifting done in the 20 department. We had to move things around. 21 And during the cross training, unfortunately, 22 that one application, we had two renewals that 23 year, and one of the renewals got missed and 24 we didn't file it. It was an oversight on our 25 part. As soon as we found out, we did file Page 28
1 penalties. 2 Under today's rules, we have mandatory 3 penalties. And so they have a late renewal. 4 It's, what, five months late roughly, Westlake 5 Vinyls. We have the option of approving the 6 renewal without the penalty, approving it with 7 the penalty, and denying it all together. But 8 that's the reason you have the option of 9 approving the renewal without a penalty if 10 that's the way the Board wants to go. 11 As you will remember, the other ITEP 12 programs that we have, the other sets of rules 13 that are subsequent to this, to the ITEP 14 program that this one was under, there are 15 mandatory rules and it's usually one year for 16 every month that they're late. So what is the 17 pleasure of the Board today for Westlake -- 18 MR. RUCKERT: 19 Mr. Chairman, is there a reason they were 20 five months late or -- 21 CHAIRMAN JONES: 22 Well, that's a great question, 23 Mr. Ruckert. Do we have a representative from 24 Westlake Vinyls? 25 Please come forward. Sit right here Page 27	1 the renewal. 2 CHAIRMAN JONES: 3 Okay. Any questions for the company? 4 Okay. What is the pleasure of the Board? 5 MR. WHEELIS: 6 What notice is given from us? You know, 7 like, what's the timeline -- 8 CHAIRMAN JONES: 9 Do you hear what he's saying? 10 MR. WHEELIS: 11 -- that it's late? 12 CHAIRMAN JONES: 13 Mr. Usie, he's asking what -- how -- do 14 we notify, does the staff notify the companies 15 when they're late? 16 MR. USIE: 17 No, the rules allow six months prior to 18 expiration to file their renewal timely. 19 CHAIRMAN JONES: 20 Okay. But they get no -- 21 MR. USIE: 22 No, it's just dates in FastLink where you 23 can see where it expires, but it's up to the 24 company to file it timely. 25 CHAIRMAN JONES: Page 29

1 Got it. That answer your question, 2 Mr. Wheelis? 3 MR. WHEELIS: 4 (Nods.) 5 CHAIRMAN JONES: 6 Okay. Great. If I may ask this, how did 7 you discover that it did not get filed in a 8 timely manner? 9 MS. MALDONADO: 10 When we were going through our compliance 11 calendar, we caught it and we noticed that it 12 hadn't been filed. 13 CHAIRMAN JONES: 14 So your compliance calendar did what it's 15 supposed to do? 16 MS. MALDONADO: 17 Yeah, and we didn't. 18 CHAIRMAN JONES: 19 Got it. All right. Pleasure of the 20 Board? We have a motion from Senator Mizell 21 to approve without penalty with a second from 22 Mr. Moss. All right. Any further questions 23 or discussion from the Board? 24 Any comments from the public? 25 Hearing none, all in favor of approving Page 30	1 ALL: 2 Aye. 3 CHAIRMAN JONES: 4 Any opposition? 5 There is none. The motion carries. 6 MR. USIE: 7 Next, we have six timely renewal 8 applications following the 2018 rules: 9 20190003, C&C Marine and Repair, LLC, 10 Plaquemines Parish; 20190082-A, Etheredge 11 Electric Co, LLC, Calcasieu Parish; 12 20180148-A, Flopam, Inc., Iberville Parish; 13 20180087, La Salle Lumber Company, LLC, La 14 Salle Parish; 20180283, M.A. PATOUT & SON 15 LIMITED, LLC, Iberia Parish; and 20190153, 16 Reagent Chemical & Research, Inc., Ascension 17 Parish. 18 CHAIRMAN JONES: 19 All right. We have a motion from Mr. St. 20 Blanc. Second from Mr. Wheelis. Any 21 questions or comments from the Board to 22 approve these applications? 23 Hearing none, any comments from the 24 public? 25 There is none. All in favor, say aye. Page 32
1 the renewal without penalty, say aye. 2 ALL: 3 Aye. 4 CHAIRMAN JONES: 5 Any opposition? 6 There is none. The motion carries. 7 Thank you for being here. 8 MS. MALDONADO: 9 Thank you. 10 MR. USIE: 11 Next, we have four timely renewals 12 following the 2017 rules: 20161942, LA3 West 13 Baton Rouge, LLC, West Baton Rouge Parish; 14 20170443, LA3 West Baton Rouge, LLC, West 15 Baton Rouge Parish; 20170504, LA3 West Baton 16 Rouge, LLC, West Baton Rouge Parish; and 17 20180142-A Taminco US, LLC, Iberville Parish. 18 CHAIRMAN JONES: 19 Okay. These are renewal applications. 20 We have a motion from Mayor Touns to approve. 21 Second from Mr. Wheelis. Any questions or 22 comments from the Board? 23 Hearing none, any comments from the 24 public? 25 There being none. All in favor, say aye. Page 31	1 ALL: 2 Aye. 3 CHAIRMAN JONES: 4 Any opposed? 5 There is none. The motion carries. 6 MR. USIE: 7 Next, we have one late renewal 8 application following the 2018 rules: 9 20190082, Etheredge Electric Company, LLC, 10 Calcasieu Parish. Initial contract expiration 11 date, 12/31/2024; late renewal request date, 12 10/1 of 2025. 13 CHAIRMAN JONES: 14 All right. We have a late renewal again 15 under the 2018 rules. There is mandatory 16 penalty or the renewal can be denied all 17 together. What is the pleasure of the Board? 18 MR. MOSS: 19 Why is it late? 20 CHAIRMAN JONES: 21 Thank you for reminding me. Anyone here 22 from Etheredge Electric? Anyone here from 23 Etheredge Electric? 24 We don't know why it was late, Mr. Moss. 25 What is the pleasure of the Board? Page 33

1 All right. We have a motion from 2 Mr. Nassar to approve the renewal with a 3 one-year penalty, a second from Mr. Moss. Any 4 questions or comments from the Board? 5 Hearing none, any comments from the 6 public? 7 There is none, all in favor, say aye. 8 ALL: 9 Aye. 10 CHAIRMAN JONES: 11 Any opposition? 12 There is none. The motion carries. 13 MR. USIE: 14 Next, we have one Change in Name Only: 15 Lubrication Technologies, Inc., Contract 16 20220118 in Caddo Parish changing their name 17 to Ascentek, Inc. 18 CHAIRMAN JONES: 19 All right. We have a motion from 20 Mr. Miller, second from Mr. Wheelis. Any 21 questions or comments from the Board? 22 There is none. Any comments from the 23 public? 24 There is none. All in favor, say aye. 25 ALL: Page 34	1 correction. The name of the company should be 2 Venture Global Plaquemines LNG, LLC. And the 3 Contract is 20161532 in Plaquemines Parish. 4 Previous location 632-acre parcel located at 5 approximately river mile marker 55 on the 6 Westbank of the Mississippi River; new 7 location, 20200 Highway 23, Port Sulfur, 8 Louisiana 70083. 9 CHAIRMAN JONES: 10 We have a motion to approve these changes 11 from Mayor Toups, second from Mr. Callais. 12 Any questions or comments from the Board? 13 There is none. Any comments from the 14 public? 15 Hearing none, all in favor, say aye. 16 ALL: 17 Aye. 18 CHAIRMAN JONES: 19 Any opposition? 20 There is none. The motion carries. 21 MR. USIE: 22 Next, we have two Contract Transfers: 23 Foster Poultry Farms, LLC, Contracts 20170088 24 and 20210539 in Union Parish transferring to 25 Case Farms Processing, Inc. Page 36
1 Aye. 2 CHAIRMAN JONES: 3 Any opposition? 4 There is none. The motion carries. 5 MR. USIE: 6 Next, we have four Change in Location 7 Only: 8 Hidrogenii, LLC, 20220171 in Iberville 9 Parish. Previous location coordinates along 10 LA Highway 75, numerical address not yet 11 assigned in St. Gabriel, Louisiana 70776. New 12 location, 4207 LA Highway 75, St. Gabriel, 13 Louisiana 70776. 14 Venture Global Calcasieu Pass, LLC, 15 Contract 20151141 in Cameron Parish located on 16 Calcasieu ship channel between mile marker 0 17 and 2, southeast of Monkey Island changing 18 their location to 671 Davis Road, Cameron, 19 Louisiana 70631. 20 Venture Global Calcasieu Pass, LLC, 21 Contract 20151141-B, previous location 236 22 Davis Road, Cameron, Louisiana 70631; changing 23 the location to 671 Davis Road, Cameron, 24 Louisiana 70631 in Cameron Parish. 25 And for the last one, I do have a Page 35	1 CHAIRMAN JONES: 2 All right. We have a motion to approve 3 these Transfers. Motion from Mr. Nassar, 4 second from Mr. Callais. Any questions or 5 comments from the Board? 6 There is none, any comments from the 7 public? 8 There is none. All in favor, say aye. 9 ALL: 10 Aye. 11 CHAIRMAN JONES: 12 Is there any opposition? 13 There is none. The motion carries. 14 MR. USIE: 15 Next, we have five Contract 16 Cancellations: 17 Equilon Enterprises, LLC, dba Shell Oil 18 Products US, Contract 20220169 in Ascension 19 Parish. Project canceled, company request 20 cancellation. 21 Equilon Enterprises, LLC, doing business 22 as Shell Oil Products US, Contract 20220170 in 23 St. James Parish. Project canceled, company 24 requesting cancellation. 25 Magnolia Renewable Fuels, LLC, Contract Page 37

1 20220032 in West Baton Rouge Parish. LED 2 requests cancellation upon notice from the 3 company and consultant of the project's 4 cancellation. 5 And Shell Chemical, LP, Contracts 6 20220083 and 20220383 in Ascension Parish. 7 Projects canceled or paused. Company 8 requesting cancellation. 9 CHAIRMAN JONES: 10 We have a motion from Mr. Nassar to 11 approve and a second from Mr. St. Blanc. Any 12 questions or comments from the Board? 13 Hearing none, any comments from the 14 public? 15 There is none. All in favor, say aye. 16 ALL: 17 Aye. 18 CHAIRMAN JONES: 19 Any opposition? 20 There is none. The motion carries. 21 MR. USIE: 22 Next, we have 42 Opt-Out Jobs, Payroll 23 and Compliance Components Exhibit A 24 Amendments. 25 MR. MILLER: Page 38	1 CHAIRMAN JONES: 2 All right. Do we have someone here from 3 Bienville Lumber? 4 MR. WILLIAMS: 5 Good morning. 6 CHAIRMAN JONES: 7 Good morning. Would you state your name 8 and your position with the company, please? 9 MR. WILLIAMS: 10 I'm Glynn Williams, I'm the former CFO of 11 the company. I'm on a path to retirement by 12 the end of the year, so they've got me as a 13 special projects guy, which brings me to 14 y'all. 15 CHAIRMAN JONES: 16 Welcome. Tell us what's happening here. 17 MR. WILLIAMS: 18 So as we said in the letter to LED, this 19 project, which is not quite in the ballpark of 20 Entergy but it's a \$270 million project. One 21 little piece, the railroad spur encountered 22 delays. And the first hurdle that we hit was 23 that Kansas City Southern merged with Canadian 24 Pacific, and we had the contract with Kansas 25 City Southern about 95 percent done. When Page 40
1 I make a motion we approve the Opt-Out in 2 globo. 3 CHAIRMAN JONES: 4 We have a motion from Mr. Miller to adopt 5 the Opt-Out Amendments in globo, a second from 6 Mayor Touns. Any questions or comments from 7 the Board? 8 There is none. Any comments from the 9 public? 10 There is none. All in favor, say aye. 11 ALL: 12 Aye. 13 CHAIRMAN JONES: 14 Any opposition? 15 There is none. The motion carries. 16 MR. USIE: 17 Next, we have two Special Requests: 18 The first is for Bienville Lumber 19 Company, LLC, Contract 20220302. Bienville 20 Lumber Company, LLC is requesting to amend 21 their existing Exhibit A agreement Sections 22 4.02(D) and 6.01(B)(1) for Contract 20220302 23 to read three instead of two years in order to 24 extend the commencement of operations and 25 related grace period provided by one year. Page 39	1 that merger occurred, we had to start all over 2 with Canadian Pacific Paper. And so that was 3 just one of the things. 4 And not to disparage our railroad friends 5 because we appreciate them, but they don't 6 move at the speed of light. And so this 7 particular piece has been delayed and we 8 expect it to be done now probably spring or 9 summer of 2026. The good news is the mill has 10 been up and running since February of '24, and 11 we employ about 190 new jobs with a related 12 payroll in the \$20 million range. 13 CHAIRMAN JONES: 14 Okay. Very good. And just note for the 15 record, they're asking for this prior to the 16 expiration of the contract and not after the 17 expiration of the contract, which can be an 18 important distinction. 19 All right. Secretary Bourgeois? 20 SECRETARY BOURGEOIS: 21 I just want to add a note on this one. I 22 happened to be at the facility just four or 23 five weeks ago now, and just to see the 24 investment that was made in the Parish and 25 what they're already producing both from a Page 41

1 traditional sawmill perspective as we all 2 think about in Louisiana and from an 3 innovation perspective what they're doing with 4 technology, it's a really impressive facility 5 and appreciate your investment on this in 6 Louisiana. 7 MR. WILLIAMS: 8 Thank you. 9 CHAIRMAN JONES: 10 So, essentially, this will give you 11 another year to finish out the rail portion of 12 the project? 13 MR. WILLIAMS: 14 That's right. 15 CHAIRMAN JONES: 16 Okay. We have a motion from Mr. Mele, 17 second from Mr. Wheelis. Any other questions 18 or comments? 19 Any comments from the public? 20 Hearing none, all in favor of the motion, 21 say aye. 22 ALL: 23 Aye. 24 CHAIRMAN JONES: 25 Any opposition? Page 42	1 MR. HUBBARD: 2 Right. So Ecoplexus is a solar and 3 battery storage developer. The Willis Pond 4 PV1, LLC project, that's a project that's been 5 in development, in fact, advanced development 6 now for some time. It has an executed 7 interconnection agreement with Entergy and 8 with Miso. 9 And the reason for this extension, this 10 request for an extension is really it's due to 11 market forces. So we've had some equipment on 12 order now for some time, high-voltage breakers 13 that have a 36-month lead time, generator 14 step-up transformers and things of that 15 nature. The reason for that date of 16 December 31, 2027, that is a negotiated date 17 with Entergy where we're working to build the 18 substation for this solar project, which 19 represents about \$350 million in the East 20 Feliciana Parish. 21 So quite a large investment for that 22 area, but it needs -- it really needs this 23 extension basically to be able to finish this 24 project and see it through to that commercial 25 operation date that we've negotiated into the Page 44
1 There is none. The motion carries. 2 Thank you, Mr. Williams. 3 MR. WILLIAMS: 4 Thank you. 5 MR. USIE: 6 Okay. The next special request is for 7 Willis Pond PV1, LLC, Contract 20200421. 8 Willis Pond PV1, LLC is requesting to amend 9 their existing Exhibit A agreement, Section 10 4.02(A) to show December 31, 2027 as the 11 commencement of operations date and to adjust 12 the table in Section 4.02(B) to begin with 13 project year 2028. 14 CHAIRMAN JONES: 15 Do we have anyone here from Willis Pond? 16 Please come forward. State your name and your 17 position with the company, please. 18 MR. HUBBARD: 19 Good morning, Mr. Chairman. I'm Peter 20 Hubbard. I'm a Senior Development Manager 21 with Ecoplexus. 22 CHAIRMAN JONES: 23 Okay. And tell us about the project. 24 Tell us what you make and what we're doing 25 here. Page 43	1 generator interconnection agreement with 2 Entergy. So that's the nature of the request. 3 It's really just due to the long lead times, 4 and I would say, a turn in the market as well. 5 It has a negotiated PPA, but we've had to 6 renegotiate that because of a turn in the 7 market. 8 CHAIRMAN JONES: 9 I'm sorry. PPA meaning? 10 MR. HUBBARD: 11 I'm sorry, Power Purchase Agreement. 12 Right. So it's an advanced development 13 project but just needs more time to reach that 14 commercial operation date. 15 CHAIRMAN JONES: 16 And forgive me, which parish are you in? 17 MR. HUBBARD: 18 East Feliciana Parish. 19 CHAIRMAN JONES: 20 East Feliciana Parish. Okay. All right. 21 Do we have a motion? I have a motion from 22 Mr. Nassar to approve this Amendment giving 23 additional time. And this is a straight solar 24 farm, is that correct? 25 MR. HUBBARD: Page 45

1 Yes. Although -- 2 CHAIRMAN JONES: 3 It has become known as a solar farm. I 4 know that's not the -- I know the Industry 5 doesn't like that term, but it's still -- I 6 don't know what else to call it. 7 MR. HUBBARD: 8 It is, but important to note that we're 9 looking to follow this up with another 10 interconnection agreement for an energy 11 storage facility there, which would basically 12 double the investment. So it would be another 13 follow-on project that would potentially come 14 a few years later. And we're studying that 15 now in terms of an interconnection agreement. 16 CHAIRMAN JONES: 17 Okay. So we have a motion from 18 Mr. Nassar. Do we have a second? Second from 19 Mr. Callais. Any questions or comments from 20 the Board? 21 Hearing none, any comments from the 22 public? 23 Hearing none, all in favor, say aye. 24 ALL: 25 Aye. Page 46	1 payroll created and maintained were 12 jobs 2 with \$581,304.89 in payroll. The company is 3 noncompliant for the late filing only. 4 The company filed to submit annual 5 compliance by the deadline of April 30th, 6 2024. The compliance was received on May 7 20th, 2024, upon notification by LED of the 8 missed deadline. And the Parish, the School 9 Board, nor the Sheriff responded with 10 recommendations. 11 CHAIRMAN JONES: 12 Okay. So do we have somebody here from 13 Guin Machine? 14 All right. State your name and your 15 position with the company, please. 16 MR. GUIN: 17 Good morning, Mr. Chairman. I'm Colton 18 Guin, I'm a 3rd-generation owner of Guin 19 Machine. And, basically, I don't know how 20 familiar you guys are with small businesses, 21 you know, you have to wear a lot of hats, 22 right. And so in that, this is something we 23 had joined together with our CPA to take care 24 of this. I think this come up, I want to say, 25 last year at this meeting, you know, we had to Page 48
1 CHAIRMAN JONES: 2 Any opposition? 3 There is none. The motion carries. 4 MR. HUBBARD: 5 Thank you. 6 CHAIRMAN JONES: 7 Thank you. 8 MR. USIE: 9 Last, we have one contract following the 10 2017 ITEP rules that is noncompliant for jobs 11 and payroll: 12 20161675, Guin Machine, Inc. in Bienville 13 Parish, and there are some errors with the 14 jobs and payroll and due date as it displays 15 on the agenda. So the way I'm going to read 16 it is the accurate numbers and due date. 17 CHAIRMAN JONES: 18 Okay. 19 MR. USIE: 20 They are noncompliant for the 2023 21 reporting period. The Exhibit A for the 22 contract requires the company maintain ten 23 jobs with \$356,772.28 in payroll, including 24 creating and maintaining one job with a 25 payroll of \$35,000. The actual jobs and Page 47	1 come before you guys. Our CPA did not file it 2 within the right time. 3 As you can tell, we did meet the 4 requirements of the payroll and the jobs. And 5 so since then, that CPA is no longer our CPA. 6 So we've corrected that as best we know. 7 CHAIRMAN JONES: 8 Another part of small business. 9 MR. GUIN: 10 Yeah. Yeah. So, anyway, that's pretty 11 much what it boils down to. I think we were 12 first notified that we had a late filing with 13 the original project in '23. Well, that was 14 after that five years had ended. So, 15 obviously, if I didn't know about it 16 necessarily, which I understand it's my 17 position to know about it, you know, we 18 couldn't fix it. 19 So then, we started digging into it. 20 Well, that was already after the '23 was filed 21 late as well. So since then, we've tried to 22 make those corrections to ensure that that 23 doesn't happen. 24 CHAIRMAN JONES: 25 Okay. So that's my question. Now, do Page 49

1 you have a system in place? 2 MR. GUIN: 3 Yes, sir. 4 CHAIRMAN JONES: 5 A new CPA? 6 MR. GUIN: 7 A new CPA, we have a new CPA. 8 CHAIRMAN JONES: 9 He understands? 10 MR. GUIN: 11 Yeah. 12 CHAIRMAN JONES: 13 Or she understands? 14 MR. GUIN: 15 Yes, she understands. Yes. 16 CHAIRMAN JONES: 17 Okay. So that's, you know, one of the 18 difficult things about administering 12 19 different ITEP programs, it feels like, is 20 that they all have different rules. And it 21 can be confusing for us, it can be confusing 22 for the industry as well, but we are bound to 23 enforce the regulations as written, so I hope 24 you understand where we are. 25 But having said all that, obviously, the Page 50	1 We have options. We have options on 2 these. And because on compliance, we have 3 options. Okay. Renewals, we may not. 4 MR. MELE: 5 Okay. 6 CHAIRMAN JONES: 7 I understand the confusion. I understand 8 the question. 9 MR. MELE: 10 I understand. I'm with you. 11 CHAIRMAN JONES: 12 I get it. I get it. All right. Here we 13 are. We have a motion to approve, a motion 14 and a second to approve that renewal without 15 penalty. Any other questions or comments from 16 the Board? 17 There is none. Any comments from the 18 public? 19 Hearing none, all in favor, say aye. 20 ALL: 21 Aye. 22 CHAIRMAN JONES: 23 Any opposition? 24 There is none. The motion carries. 25 MR. GUIN: Page 52
1 company has met its goals as far as both the 2 jobs and payroll. The only deficit is a late 3 filing. So what is the pleasure of the Board 4 as to whether a penalty should be applied or 5 not? 6 MR. WHEELIS: 7 Approve with no penalty. 8 CHAIRMAN JONES: 9 We have a motion from Mr. Wheelis to 10 approve without penalty. We have a second? 11 MR. MELE: 12 I have a question. 13 CHAIRMAN JONES: 14 Okay. Let me get a second and then you 15 can ask your question. 16 A second from Mr. Moss. 17 Mr. Mele? 18 MR. MELE: 19 So approving without penalty, does this 20 put us sideways with any of the past rulings? 21 CHAIRMAN JONES: 22 No. 23 MR. MELE: 24 Okay. 25 CHAIRMAN JONES: Page 51	1 Thank you, guys. 2 CHAIRMAN JONES: 3 Thank you, Mr. Guin. Keep working hard. 4 MR. USIE: 5 And that concludes ITEP. 6 CHAIRMAN JONES: 7 Thank you, Mr. Usie, appreciate your help 8 today. 9 All right. Any other business to come 10 before the Board today? If not -- 11 MR. CALLAIS: 12 I have a question. 13 CHAIRMAN JONES: 14 Sure. 15 MR. CALLAIS: 16 Is there anything that we could request 17 of LED to look at investing in the system that 18 notifies people ahead of time so that we don't 19 have these deadlines missed? Because it seems 20 like that has become a sticking point and it 21 seems like, if we want to be very business 22 friendly, maybe if there's a way that we could 23 have a, you know, call it a -- there's systems 24 out there, there's software out there that 25 could just automatically send notices like, Page 53

1 hey, you have X number of days before you need 2 to refile this. That way, we can reduce the 3 noncompliance numbers and, you know, the 4 missteps. 5 CHAIRMAN JONES: 6 Yeah, even my credit card company does 7 that now. 8 MR. CALLAIS: 9 So I'm just wondering if there's a way 10 that we could potentially invest in that or if 11 that's something -- I don't know how that 12 works with the Board versus all the 13 mechanisms. 14 CHAIRMAN JONES: 15 In some situations, and I'm speaking off 16 the top of my head, so you're getting what 17 you're paying for, but I think the rules do 18 not provide for that. That might take a rule 19 amendment, but we amend rules all the time. 20 So if that is something that -- I think the 21 appropriate way to handle it at this point, 22 Secretary Bourgeois, I'll turn it over to you, 23 is that it might be something for your staff 24 to take a look at. 25 What would it take to get us to that Page 54	1 and how we create systems that just make it 2 easier for our customers, our stakeholders to 3 use our systems. So but if I might continue? 4 CHAIRMAN JONES: 5 Absolutely. 6 SECRETARY BOURGEOIS: 7 Great. So it's a great point and I 8 appreciate it very much. And it is a good 9 opportunity for me to talk about that Nine by 10 Ninety and several other things. We've got a 11 little bit of time. 12 So, you know, our Nine by Ninety, again, 13 was an aggressive work plan for us to 14 accomplish by the end of next calendar year. 15 And what I'm here to tell you, if you look at 16 it, it's all on our website, of the elements 17 in there, we're about 65 to 70 percent well 18 through many of them. And I'll just hit some 19 highlights on what those were. 20 Part of what we did, as you've all heard 21 me say and the Governor say, it was incredibly 22 important to him and I think actually the 23 posture of this Board has reflected it for two 24 years now, that we as a department pay as much 25 attention to and focus on our existing Page 56
1 point where some sort of automatic tickler 2 system to be implemented for filings, to knock 3 down on both compliance issues and late 4 renewal issues? 5 SECRETARY BOURGEOIS: 6 Yeah, and actually, Mr. Chairman, that 7 probably is a good segue into my report 8 because I'm happy to comment on that. You 9 know, part of our Nine by Ninety, which I 10 think you have all heard me talk about which 11 is our very aggressive 18-month work plan for 12 the Department fitting into our strategic 13 plan, there is an entire category called ease 14 of use. And we're identifying systems within 15 the Department, everything from our physical 16 location, I think as you all know we've moved 17 where are office actually is, we're not in 18 this building anymore, to our technology 19 platforms and how we just can continue to 20 better that customer focus and that service. 21 So that's all part of what we're working on. 22 Some of these will be based on rules, 23 some of these will be based on the individual 24 incentive and with how the rules are written, 25 but all that is part of what we're looking at Page 55	1 Louisiana businesses that have already, right, 2 made their investment here, taken the bets 3 here, and that we are serving them and giving 4 them support just as we give our new 5 attraction projects. So our business 6 development shop led by Paige Carter, 7 obviously, who's here set an incredibly 8 aggressive goal to visit 800 existing 9 Louisiana businesses, which we've identified 10 as driver companies, within one year. And we 11 are already basically 50 percent of the way 12 through 800 visits. 13 I like to tell Paige I'm doing my share, 14 because I've done about ten of them. But of 15 those ten, we did a tour around the state; it 16 really was remarkable. It was why I got to go 17 visit Bienville Lumber, in fact. But sitting 18 in businesses just like the ones most of you 19 in this audience represent and hearing 20 firsthand the difference that they feel, they 21 experience not just with LED, with this 22 Administration, with this Governor, with this 23 Board, with this Legislature, and the way 24 Louisiana is treating business and opportunity 25 around business, the fact that I have been in Page 57

1 every corner of State and everyone is telling 2 us the same thing, just what the difference it 3 makes. And so to me, there's a lot of thanks 4 that go along with that. 5 But first of all, obviously, I appreciate 6 everyone on this Board who's reflecting that 7 posture. It's clearly an important focus of 8 the Governor's. But to our incentives 9 administrators and our legal team, again, 10 inside the Department who are making this more 11 user friendly, I'm incredibly grateful for 12 that. 13 But it's interesting because, you 14 mentioned two projects because of the billions 15 attached to both of them, both Entergy, Sasol. 16 We have had engagement conversations with 17 them. Entergy, obviously, around a lot of 18 projects; Meta, not being the least of that, 19 but even Sasol and both challenges and 20 opportunities they have. And the way that the 21 Governor, himself, and our Department have 22 engaged with these projects to just simply 23 find solutions, it's really been, it's been 24 remarkable and the feedback has been even 25 better. So those billion-dollar Page 58	1 site. The site is incredibly impressive, but 2 go try to get a hotel room in Northeast 3 Louisiana right now. Go try to get a flight 4 in and out of the Monroe airport right now, go 5 try to rent a car in Monroe right now, no 6 chance of renting a backhoe or a dump truck. 7 Don't even try to do that. But just the 8 unbelievable impact on an economy 11 short 9 months after, and I know 12 months now, 12 10 months tomorrow, in fact, after this 11 announcement is just, it is the firsthand 12 experience of what decisions like we are 13 making are doing in Louisiana and I can't say 14 thank you enough. So and everyone should see 15 it firsthand. 16 A couple of other highlights this 17 morning, and I love that Representative St. 18 Blanc is the one here today. This morning, we 19 announced a project in his district in 20 Franklin, Saronic is the company. It is a 21 great Louisiana story because they are a 22 traditional Louisiana industry, right, 23 shipbuilding, but they have an innovation 24 overlay that is remarkable and they build 25 autonomous marine vessels used primarily in Page 60
1 announcements, hopefully, keep coming. 2 And I will say, as it relates to Entergy, 3 I know we end up talking -- I feel like we end 4 up talking about Meta at every one of these 5 meetings, but Entergy this past Monday did 6 their groundbreaking on their generation 7 facility at the Franklin Farm site. And not 8 that many of you in this room have the 9 occasion to be in Northeast Louisiana 10 regularly, but I would encourage you, if you 11 are somebody who cares about the Louisiana 12 economy, the transformation of Louisiana 13 economy, and the potential in the Louisiana 14 economy find a reason to go drive through 15 Richland Parish because you can't -- I can't 16 explain it. I know I live it, I get the phone 17 calls, I get the emails every day, and I can't 18 fathom it until I see it. So I really 19 encourage you all to find a reason, if you're 20 in this industry, to go look and to go look 21 and see what it looks like to have a multi, 22 multi, multibillion-dollar investment 23 happening in a region of Louisiana and just 24 simply what the flow of that money does. 25 It's not just what's happening on the Page 59	1 the defense sector. They announced this 2 morning a \$300 million expansion and 1500 3 additional jobs in Franklin, Louisiana. 4 And the really neat part of that is why I 5 love that we announced that today, December is 6 going to be really busy for LED. And I will 7 tell you, keep watching, because what -- we 8 will -- we're trying to fit a lot in between 9 now and the holiday season. And you'll see a 10 number of announcements coming. 11 And as importantly to that, you will see 12 the Governor taking the lead on sort of 13 wrapping that up in a bow with some really 14 significant first-ever kinds of numbers that 15 Louisiana has simply never seen. And so, stay 16 tuned for the next week or two on what's 17 coming there. But I'm just telling you, the 18 momentum is here, it's palpable, it's 19 happening, and it's not just the end of the 20 year stuff. 21 I tell the team all the time, you know, 22 enjoy your holiday because we roll back into 23 what we believe will be a very important 24 January, so more to come. I like to give 25 y'all the update on the pipeline. Every time Page 61

1 I do this report, I give you the fresh number. 2 So as of today, our AB priority pipeline has 3 183 projects representing 61,000 direct new 4 jobs and \$242 billion in CapEx. And that's 5 today's numbers. So thank you, Mr. Chairman. 6 CHAIRMAN JONES: 7 Thank you, Secretary Bourgeois and your 8 entire team for what you're doing throughout 9 the State. And I think what's important, 10 again, having watched this for a number of 11 years, South Louisiana is accustomed to seeing 12 development because of the Mississippi River 13 and the Gulf Coast. You get north of 14 Alexandria, I told a client one time, they had 15 a project where they had a \$150 million 16 mini-project within their billion-dollar 17 project and they spent five minutes in a 18 meeting on this \$150 million project. And I 19 said, guys, if you went to Monroe, Louisiana 20 and announced \$150 million project today, 21 they'd name streets after you. And now, we're 22 seeing just that happening north of Alexandria 23 in Alexandria. I mean it's happening 24 statewide. And that's exciting for the entire 25 state. Page 62	1 REPORTER'S CERTIFICATE 2 I, KELLY J. DOMIANO, a Certified Court 3 Reporter, Certificate #23035, in good standing with 4 the State of Louisiana, as the officer before whom 5 this meeting was taken, do hereby certify that the 6 foregoing 63 pages; 7 That this testimony was reported by me in 8 stenographic machine shorthand by Computer-Aided 9 Transcription, transcribed by me or under my 10 personal direction and supervision, and is a true 11 and correct transcript to the best of my ability 12 and understanding; 13 That the transcript has been prepared in 14 compliance with transcript format guidelines 15 required by statute or by rules of the Board, that 16 I have acted in compliance with the prohibition on 17 contractual relationships, as defined by Louisiana 18 Code of Civil Procedure Article 1434 and in rules 19 and advisory opinions of the Board; that I am not 20 of counsel nor related to any person participating 21 in this cause and am in no way interested in the 22 outcome of this event. 23 24 25 Page 64
1 And thank you, Secretary Bourgeois, for 2 all that you and your team are doing. The 3 Governor has the best cheerleader to make this 4 happen and we appreciate it very, very much. 5 Any other comments or questions this 6 morning? Oh, and we have Lane Kiffin. I 7 mean, you know, icing on the cake, you know, 8 so we'll see; National Championship next year. 9 All right. Anything else before -- 10 anything else for the Good of the Order? 11 Hearing none, I will entertain a motion 12 to adjourn. 13 We have a motion from Mr. Nassar, second 14 from Mr. Miller. 15 All in favor, say aye. 16 ALL: 17 Aye. 18 CHAIRMAN JONES: 19 We'll see you -- oh, let me real quick. 20 It's December, I hope everyone has a wonderful 21 Christmas and a wonderful holiday season. Be 22 safe. Enjoy your family. Hug them and tell 23 them you love them. And we'll see y'all in 24 February. All right. Thank y'all. 25 (WHEREUPON, THE MEETING ADJOURNED.) Page 63	1 This certification is valid only for a 2 transcript accompanied by my handwritten or digital 3 signature and the image of my State-authorized seal 4 on this page. 5 Signed: 6 7 KELLY J. DOMIANO, CCR 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 Page 65

&	20161532 36:3	20220169 37:18	20th 48:7
& 1:6 15:12 20:25 32:14,16	20161637 14:1	20220170 37:22	217 1:19
0	20161675 47:12	20220171 10:10	23 12:7,9 36:7 49:13,20
0 35:16	20161942 31:12	35:8	23035 64:3
1	2017 31:12	20220302 39:19	236 12:2 35:21
1 1:9 2:3 39:22 10 25:3,4 10/1 33:12 100,000 23:6 11 20:16 60:8 12 48:1 50:18 60:9,9 12/31/2024 26:17 33:11 1434 64:18 150 62:15,18,20 1500 61:2 18 16:3 24:22 55:11 183 62:3 190 41:11 19000 12:6	47:10 20170088 36:23 20170443 31:14 20170504 31:15 2018 32:8 33:8 33:15 20180087 32:13 20180142 31:17 20180148 32:12 20180283 32:14 20190003 32:9 20190082 32:10 33:9 20190153 32:15 20190206 12:1 20200 12:8 36:7 20200253 12:5 20200327 11:5 20200421 43:7 20210255 15:12 20210340 17:19 20210345 17:16 20210539 36:24 20220032 38:1 20220083 38:6 20220118 34:16 20220147 18:11 20220148 18:15	20220326 10:5 20220383 38:6 2023 47:20 20230185 10:6 20230249 10:7 20230323 10:8 2024 19:22 20:3 48:6,7 20240317 19:23 20240429 19:22 2025 1:7 5:5 20:17 26:18 33:12 20250139 20:19 20250261 20:20 20250277 21:2 20250469 20:18 20250505 20:22 20250508 20:24 20250530 21:1 20250532 20:25 20250546 20:21 20250560 21:3 20250566 21:4 2026 41:9 2027 43:10 44:16 2028 43:13	270 40:20 3 3 1:7 5:5 26:8 3,4 2:4 30 16:8 300 61:2 30th 48:5 31 43:10 44:16 35,000 47:25 350 44:19 356,772.28 47:23 36 44:13 3rd 4:22 48:18 4 4.02 39:22 43:10,12 42 38:22 4207 35:12 5 5 2:5 50 24:23 57:11 500 23:3 55 36:5 581,304.89 48:2

[6.01 - applications]

6	able 44:23 absent 3:10,11 3:14,16,18,19 3:24,25 absolutely 56:5 accept 17:5 accepting 17:7 accompanied 65:2 accomplish 56:14 accordance 16:4 accurate 47:16 accustomed 62:11 acre 36:4 acted 64:16 actual 47:25 actually 55:6 55:17 56:22 add 41:21 added 25:24 additional 45:23 61:3 address 12:2,3 12:6,8,15 35:10 addresses 12:15,17 adegbe 4:13 9:22,23 10:3 11:4,24 13:11 13:15	adjourn 63:12 adjourned 63:25 adjust 43:11 administering 50:18 administration 26:23 57:22 administrators 58:9 admitted 21:11 adopt 39:4 advanced 44:5 45:12 advisory 64:19 agenda 14:18 17:5 47:15 aggressive 55:11 56:13 57:8 ago 25:4 41:23 agreement 39:21 43:9 44:7 45:1,11 46:10,15 ahead 53:18 aided 64:8 airport 60:4 alexandria 62:14,22,23 allendale 20:18 21:17 allow 29:17 amazing 23:16 26:5	amend 39:20 43:8 54:19 amendment 45:22 54:19 amendments 38:24 39:5 amoss 3:18 5:18 anne 4:14 announced 60:19 61:1,5 62:20 announcement 60:11 announcements 59:1 61:10 annual 48:4 annually 24:23 answer 30:1 anxious 23:13 anybody 26:7 anymore 55:18 anyway 49:10 appearances 2:4 3:1 application 11:5 12:16 15:8 26:14 28:22 33:8 applications 10:4,13 19:21 20:3,16,17 22:10 31:19 32:8,22
7			
70 56:17 70083 12:7,9 36:8 70631 12:3,4 35:19,22,24 70776 35:11,13 70809 1:20 717.d 16:4 75 35:10,12			
8			
800 57:8,12 8th 26:18			
9			
95 40:25 9522 1:19 9:30 5:3			
a			
ab 62:2 abatement 13:22 25:3 ability 64:11			

[applied - board]

applied 51:4 appreciate 25:16 41:5 42:5 53:7 56:8 58:5 63:4 appropriate 9:9 16:11 54:21 approval 9:10 15:8 approve 10:13 11:8 12:18 14:6 15:15 16:24 17:23 18:20 20:3 30:21 31:20 32:22 34:2 36:10 37:2 38:11 39:1 45:22 51:7,10 52:13,14 approved 16:14,22 approving 27:5 27:6,9 30:25 51:19 approximately 36:5 april 48:5 ardoin 3:11 8:9 area 44:22 article 64:18 ascension 20:22 21:2,4 26:16 32:16	37:18 38:6 ascentek 34:17 asking 29:13 41:15 assigned 35:11 asteric 25:7 attached 58:15 attention 56:25 attraction 57:5 audience 57:19 austin 3:14 5:21 authorized 65:3 automatic 55:1 automatically 53:25 automotive 17:19 autonomous 60:25 avenue 1:19 avenues 17:16 17:17 avoid 17:3 aye 9:16,18 10:23,25 11:18 11:20 13:5,7 14:11,13 15:20 15:22 17:8,10 18:3,5 19:1,3 20:9,11 22:2,4 24:6,8 31:1,3 31:25 32:2,25 33:2 34:7,9,24	35:1 36:15,17 37:8,10 38:15 38:17 39:10,12 42:21,23 46:23 46:25 52:19,21 63:15,17 b b 26:15 35:21 39:22 43:12 back 24:21,25 61:22 backhoe 60:6 bad 25:4 ballpark 40:19 barry 3:15 5:24 based 55:22,23 basically 44:23 46:11 48:19 57:11 baton 1:10,20 10:5 20:18 31:13,13,14,15 31:15,16 38:1 battery 44:3 bbp 10:5 behalf 3:5 4:1 believe 61:23 best 49:6 63:3 64:11 beth 3:20 7:1 bets 57:2 better 55:20 58:25 bht 19:22	bienville 4:18 39:18,19 40:3 47:12 57:17 big 23:4,7 billion 23:9 25:24 26:9,10 58:25 62:4,16 billions 58:14 biofuel 10:6 bit 28:6 56:11 blake 3:22 blanc 3:5 6:5,7 11:10,13 14:7 22:23 32:20 38:11 60:18 board 1:6 3:2 5:4 9:13 10:15 10:20 11:15 13:2 14:8 15:18 16:14,18 17:25 18:23 20:6 21:24 23:2,20 24:3 27:10,17 29:4 30:20,23 31:22 32:21 33:17,25 34:4,21 36:12 37:5 38:12 39:7 46:20 48:9 51:3 52:16 53:10 54:12 56:23 57:23 58:6 64:15,19
--	--	--	--

[boils - chairman]

boils 49:11 bonnett 3:9 bossier 21:5 bound 50:22 bourgeois 3:9 7:11,12 23:19 41:19,20 54:22 55:5 56:6 62:7 63:1 bow 61:13 brand 26:3 breakers 44:12 brings 40:13 brookline 1:19 broussard 18:11 build 25:12,13 25:14 44:17 60:24 building 1:8 55:18 business 16:5,9 16:18 37:21 49:8 53:9,21 57:5,24,25 businesses 48:20 57:1,9 57:18 busy 61:6	caddo 10:9 14:3 34:16 cake 63:7 calcasieu 12:1 15:13 22:12,13 32:11 33:10 35:14,16,20 calendar 1:21 30:11,14 56:14 call 5:7 46:6 53:23 callais 3:23 7:23,24 10:16 12:19,23 13:1 15:16 16:25 21:23 36:11 37:4 46:19 53:11,15 54:8 called 55:13 calling 5:4 calls 8:24 59:17 cameron 12:2,3 12:4,5 35:15 35:18,22,23,24 canadian 40:23 41:2 canceled 37:19 37:23 38:7 cancellation 18:10,14,18 37:20,24 38:2 38:4,8 cancellations 18:21 37:16	capex 62:4 caption 2:3 car 60:5 card 54:6 care 48:23 cares 59:11 carries 9:21 11:3,23 13:10 14:16 15:25 17:13 18:8 19:6 20:14 22:7 24:11 31:6 32:5 33:5 34:12 35:4 36:20 37:13 38:20 39:15 43:1 47:3 52:24 carter 4:10 57:6 case 36:25 category 55:13 caught 30:11 cause 64:21 ccr 4:25 65:7 celeste 12:7 center 17:17 certificate 2:6 64:3 certification 65:1 certified 64:2 certify 64:5 cfo 4:18 40:10	chairman 3:3 5:2 6:20 8:21 9:19,25 10:11 10:18 11:1,7 11:12,21 12:11 12:21,25 13:8 13:13,17,21 14:4,14,24 15:3,9,14,23 17:2,11,22 18:6,19 19:4,9 19:13,18 20:1 20:12 21:6,16 21:18 22:5,17 22:19 24:9,13 24:14 25:2,19 25:20,25 26:4 26:19 27:19,21 28:4,9,15 29:2 29:8,12,19,25 30:5,13,18 31:4,18 32:3 32:18 33:3,13 33:20 34:10,18 35:2 36:9,18 37:1,11 38:9 38:18 39:3,13 40:1,6,15 41:13 42:9,15 42:24 43:14,19 43:22 45:8,15 45:19 46:2,16 47:1,6,17 48:11,17 49:7 49:24 50:4,8
c			
c 5:1 64:1,1 c&c 32:9 c.c.r. 1:13 cabot 11:5			

[chairman - correction]

50:12,16 51:8 51:13,21,25 52:6,11,22 53:2,6,13 54:5 54:14 55:6 56:4 62:5,6 63:18 challenges 58:19 championship 63:8 chance 60:6 change 11:25 17:15 34:14 35:6 changes 36:10 changing 34:16 35:17,22 channel 35:16 charles 3:4 cheerleader 63:3 chemical 32:16 38:5 chris 4:12 christmas 63:21 circumstances 9:2 city 40:23,25 civil 64:18 clearly 58:7 client 62:14 closer 28:6	coast 62:13 code 64:18 colton 4:22 48:17 come 27:25 43:16 46:13 48:24 49:1 53:9 61:24 comes 9:1 coming 24:25 59:1 61:10,17 commencem... 39:24 43:11 comment 55:8 comments 9:12 9:14 10:15,20 10:21 11:14,16 13:2,3 14:8,9 15:18,19 17:25 18:1,22,24 20:6,7 21:21 21:23,25 24:3 24:4 30:24 31:22,23 32:21 32:23 34:4,5 34:21,22 36:12 36:13 37:5,6 38:12,13 39:6 39:8 42:18,19 46:19,21 52:15 52:17 63:5 commerce 1:6 5:4 16:14 commercial 44:24 45:14	committee 21:9 21:11 community 23:7 companies 23:16 29:14 57:10 company 1:18 4:17,19 13:25 18:12,13,16,17 20:23,24 26:15 28:11 29:3,24 32:13 33:9 36:1 37:19,23 38:3,7 39:19 39:20 40:8,11 43:17 47:22 48:2,4,15 51:1 54:6 60:20 compliance 30:10,14 38:23 48:5,6 52:2 55:3 64:14,16 components 38:23 computer 64:8 concludes 13:12 14:18 19:8 53:5 concrete 25:13 confusing 50:21,21 confusion 26:21 52:7	consultant 38:3 continue 55:19 56:3 contract 13:25 16:3,7,15,17 26:16 33:10 34:15 35:15,21 36:3,22 37:15 37:18,22,25 39:19,22 40:24 41:16,17 43:7 47:9,22 contractee 16:17 contracts 16:7 16:13,19 18:10 36:23 38:5 contractual 64:17 controls 15:12 conversation 24:19 conversations 58:16 coordinates 35:9 corner 58:1 corporation 11:6 19:24 22:13 correct 45:24 64:11 corrected 49:6 correction 36:1
--	--	--	--

[corrections - enforce]

corrections 49:22 counsel 64:20 couple 60:16 court 1:18 64:2 covington 17:18 cpa 48:23 49:1 49:5,5 50:5,7,7 create 56:1 created 48:1 creating 47:24 credit 54:6 critically 25:6 cross 28:21 csp 17:20 current 17:16 customer 55:20 customers 56:2	23:25 25:10 59:17 days 21:12 54:1 dba 37:17 deadline 48:5,8 deadlines 53:19 deal 23:7,11 deborah 4:5 december 1:7 5:5 43:10 44:16 61:5 63:20 decision 16:18 decisions 60:12 deemed 21:10 defense 61:1 deficit 51:2 defined 64:17 delayed 41:7 delays 40:22 delta 10:6 denied 33:16 denying 27:7 department 28:20 55:12,15 56:24 58:10,21 deshotel 3:6 6:6 designed 25:12 designee 3:8 developer 44:3 development 4:20 43:20 44:5,5 45:12 57:6 62:12	difference 57:20 58:2 different 50:19 50:20 difficult 8:25 50:18 digging 49:19 digital 65:2 direct 62:3 direction 64:10 discover 30:7 discussion 30:23 disparage 41:4 displays 47:14 distinction 41:18 district 60:19 documents 16:11 doing 10:1 37:21 42:3 43:24 57:13 60:13 62:8 63:2 dollar 58:25 59:22 62:16 domiano 1:13 4:25 64:2 65:7 double 46:12 drive 59:14 driver 57:10 due 44:10 45:3 47:14,16	dump 60:6 e e 1:21 2:1 5:1,1 64:1,1,1,1 ease 55:13 easier 56:2 east 10:5 44:19 45:18,20 economy 59:12 59:13,14 60:8 ecoplexus 4:21 43:21 44:2 eddie 4:1 6:10 edwards 26:22 effect 16:8 electric 15:12 32:11 33:9,22 33:23 elements 56:16 elizabeth 4:16 28:13 emails 59:17 emergency 19:22 20:4 emerson 3:25 7:5 employ 41:11 encountered 40:21 encourage 59:10,19 ended 49:14 energy 46:10 enforce 50:23
d	d 2:1 3:8,14 5:1 22:10,12 39:22 daryl 3:6 6:6 date 26:17,18 33:11,11 43:11 44:15,16,25 45:14 47:14,16 dates 29:22 david 3:12,18 5:14,18 davis 12:2,4 18:16 35:18,22 35:23 day 13:14 14:20 23:3,4,5		

[engaged - food]

engaged 58:22 engagement 58:16 enjoy 61:22 63:22 ensure 49:22 entergy 20:19 25:23 26:1,7 40:20 44:7,17 45:2 58:15,17 59:2,5 enterprise 15:7 16:5,6,17 19:8 enterprises 37:17,21 entertain 9:9 63:11 entire 55:13 62:8,24 epic 20:20 equilon 37:17 37:21 equipment 10:9 44:11 errors 47:13 erwin 3:21 7:19 essentially 42:10 etheredge 32:10 33:9,22 33:23 evangeline 11:6 event 64:22 exciting 23:20 62:24	executed 44:6 executive 22:9 26:13,23 exemption 21:9 exhibit 38:23 39:21 43:9 47:21 existing 39:21 43:9 56:25 57:8 expansion 61:2 expect 41:8 experience 57:21 60:12 expiration 26:17 29:18 33:10 41:16,17 expires 29:23 explain 59:16 extend 39:24 extension 44:9 44:10,23 eye 23:9,10	far 51:1 farm 45:24 46:3 59:7 farms 36:23,25 fastlink 29:22 fathom 59:18 favaloro 4:6 favor 9:16 10:23 11:18 13:5 14:11 15:20 17:7 18:3 19:1 20:9 22:2 24:6 30:25 31:25 32:25 34:7,24 36:15 37:8 38:15 39:10 42:20 46:23 52:19 63:15 february 14:23 41:10 63:24 feedback 58:24 feel 57:20 59:3 feels 50:19 fees 16:12 feliciano 44:20 45:18,20 fight 23:24 25:8 file 28:24,25 29:18,24 49:1 filed 30:7,12 48:4 49:20 filing 16:10 48:3 49:12	51:3 filings 55:2 final 16:19 finally 12:16 find 58:23 59:14,19 finish 42:11 44:23 first 39:18 40:22 49:12 58:5 61:14 firsthand 57:20 60:11,15 fit 61:8 fitting 55:12 five 10:4 27:4 27:20 37:15 41:23 49:14 62:17 fix 49:18 flight 60:3 floor 1:9 flopam 32:12 flow 59:24 flyguys 10:7,17 focus 55:20 56:25 58:7 foil 4:2 6:11 follow 46:9,13 following 16:13 19:21 20:17 31:12 32:8 33:8 47:9 food 10:8
	f		
	f 64:1 facilities 23:17 facility 20:18 21:17 41:22 42:4 46:11 59:7 fact 44:5 57:17 57:25 60:10 familiar 48:20 family 9:3 63:22		

[forces - hearing]

forces 44:11 foregoing 64:6 forgive 26:1 45:16 form 12:15 format 64:14 former 4:18 14:1 40:10 forms 16:11 forward 27:25 43:16 foster 36:23 found 28:25 four 31:11 35:6 41:22 frac 21:5 frank 4:6 franklin 4:2 6:11 59:7 60:20 61:3 fresh 62:1 friendly 53:22 58:11 friends 41:4 friendship 9:3 fuels 37:25 full 13:24 further 30:22	59:6 generator 44:13 45:1 george 3:13 7:15 getting 12:14 54:16 give 24:24 42:10 57:4 61:24 62:1 given 29:6 giving 24:21 45:22 57:3 global 35:14,20 36:2 globo 16:22,24 17:6,7 39:2,5 glynn 4:18 40:10 go 25:23 27:10 57:16 58:4 59:14,20,20 60:2,3,4 goal 57:8 goals 51:1 going 23:15 30:10 47:15 61:6 good 5:3,9 8:22 9:21,24 10:12 13:18,20 15:5 15:7 19:12,14 23:4,25 28:3,8 40:5,7 41:9,14 43:19 48:17	55:7 56:8 63:10 64:3 government 21:10 25:15 governor 3:8 56:21 57:22 58:21 61:12 63:3 governor's 58:8 grace 39:25 grateful 58:11 great 13:14 19:19 21:18 26:10 27:22 28:16 30:6 56:7,7 60:21 ground 25:13 25:14 groundbreaki... 59:6 group 24:20 guess 23:12 guidelines 64:14 guin 4:22,22 47:12 48:13,16 48:18,18 49:9 50:2,6,10,14 52:25 53:3 gulf 62:13 guy 40:13 guys 48:20 49:1 53:1 62:19	h h 3:12 hand 26:9 handle 54:21 handling 9:5 handwritten 65:2 happen 25:17 49:23 63:4 happened 28:16 41:22 happening 12:13 40:16 59:23,25 61:19 62:22,23 happy 5:9 55:8 hard 53:3 harold 3:23 7:23 hats 48:21 hayward 20:25 head 54:16 hear 29:9 heard 55:10 56:20 hearing 9:14,16 10:21 11:16,18 13:3,5 14:9 15:20 18:1 20:7,9 22:2 30:25 31:23 32:23 34:5 36:15 38:13 42:20 46:21,23 52:19 57:19
g			
g 3:21 5:1 gabriel 35:11 35:12 geismar 21:3 generation 4:22 48:18			

63:11 held 1:7 help 25:9 53:7 hexion 20:21 hey 54:1 hidrogenii 35:8 high 44:12 highlights 56:19 60:16 highway 12:7,8 35:10,12 36:7 hit 40:22 56:18 holders 16:15 holdings 19:23 holiday 61:9,22 63:21 holidays 5:9 home 24:18 hope 50:23 63:20 hopefully 59:1 hotel 60:2 hubbard 4:20 43:18,20 44:1 45:10,17,25 46:7 47:4 hud 4:7 hug 63:22 huge 22:25 23:5 hurdle 40:22	iberville 10:10 31:17 32:12 35:8 icing 63:7 idea 24:20,24 identified 57:9 identifying 55:14 ii 3:23 iii 3:21 7:19 image 65:3 impact 60:8 implemented 55:2 important 25:6 25:7 41:18 46:8 56:22 58:7 61:23 62:9 importantly 61:11 imposed 26:25 impressive 42:4 60:1 incentive 55:24 incentives 58:8 included 17:4 includes 16:10 including 47:23 incorporated 15:13 incredibly 56:21 57:7 58:11 60:1	indirect 4:16 28:14 individual 55:23 industrial 21:8 industry 1:6 5:5 16:14 46:4 50:22 59:20 60:22 initial 26:16 33:10 innovation 42:3 60:23 innovations 17:21 inside 58:10 integrated 22:11 interconnecti... 44:7 45:1 46:10,15 interested 64:21 interesting 22:25 58:13 international 20:23,24 invest 54:10 investing 53:17 investment 23:4,6,9 26:7 26:10 41:24 42:5 44:21 46:12 57:2 59:22	investments 23:1,5,22 25:17 island 35:17 issues 55:3,4 itep 24:21 25:7 25:11 26:22 27:11,13 47:10 50:19 53:5
			j
			j 1:13 3:10 4:25 64:2 65:7 james 37:23 january 61:24 jefferson 18:16 21:1 jennings 18:15 gerald 3:3 6:19 job 47:24 jobs 10:2 13:12 25:11 38:22 41:11 47:10,14 47:23,25 48:1 49:4 51:2 61:3 62:4 john 3:14 5:21 joined 48:23 jones 3:3 5:2 6:19,20 8:21 9:19,25 10:11 10:18 11:1,7 11:12,21 12:11 12:21,25 13:8 13:13,17,21 14:4,14,24
i			
iberia 10:7 32:15			

[jones - lot]

15:3,9,14,23 17:2,11,22 18:6,19 19:4,9 19:13,18 20:1 20:12 21:6,18 22:5,19 24:9 24:14 25:2,20 25:25 26:4,19 27:21 28:4,9 28:15 29:2,8 29:12,19,25 30:5,13,18 31:4,18 32:3 32:18 33:3,13 33:20 34:10,18 35:2 36:9,18 37:1,11 38:9 38:18 39:3,13 40:1,6,15 41:13 42:9,15 42:24 43:14,22 45:8,15,19 46:2,16 47:1,6 47:17 48:11 49:7,24 50:4,8 50:12,16 51:8 51:13,21,25 52:6,11,22 53:2,6,13 54:5 54:14 56:4 62:6 63:18 joyce 4:9 jr 3:13 julie 3:25 7:5	jv 22:11	21:3	llc 4:19 10:5,6,9
	k	lambert 4:1	12:1,6 14:2,3
	kansas 40:23 40:24 kate 4:11 keep 53:3 59:1 61:7 kelly 1:13 4:25 64:2 65:7 kiffin 63:6 kind 23:21 26:6 kindnesses 9:5 kinds 61:14 knock 55:2 know 23:11 26:9 29:6 33:24 46:4,4,6 48:19,21,25 49:6,15,17,17 50:17 53:23 54:3,11 55:9 55:16 56:12 59:3,16 60:9 61:21 63:7,7 known 46:3 kyle 3:8,17 6:15 8:16	lane 63:6 large 44:21 lasalle 1:8 lat 12:15 late 26:13,17 27:3,4,16,20 28:17 29:11,15 33:7,11,14,19 33:24 48:3 49:12,21 51:2 55:3 lead 44:13 45:3 61:12 led 38:1 40:18 48:7 53:17 57:6,21 61:6 legal 58:9 legislature 57:23 leticia 3:11 8:9 letter 40:18 letti 3:11 lh 20:25 light 41:6 limited 32:15 lincoln 10:8 listed 16:15 little 28:6 40:21 56:11 live 59:16 livingston 20:21	17:18,20,21 18:11,15 19:23 20:18,20,21 21:1,2,4,5 22:11 31:13,14 31:16,17 32:9 32:11,13,15 33:9 35:8,14 35:20 36:2,23 37:17,21,25 39:19,20 43:7 43:8 44:4 lng 12:5 23:17 36:2 local 21:8,9,11 23:6 25:14 located 35:15 36:4 location 11:25 35:6,9,12,18,21 35:23 36:4,7 55:16 locations 12:14 long 45:3 longer 49:5 look 25:4 53:17 54:24 56:15 59:20,20 looking 46:9 55:25 looks 59:21 lot 48:21 58:3 58:17 61:8
	l		
	la 32:13,13 35:10,12 la3 31:12,14,15 labelle 1:9 lafayette 10:8 18:12 19:23		

[louisiana - missteps]

louisiana 1:5 1:10,18,20,21 12:3,4,7,9 17:20,21 20:19 22:11 23:1,15 35:11,13,19,22 35:24 36:8 42:2,6 57:1,9 57:24 59:9,11 59:12,13,23 60:3,13,21,22 61:3,15 62:11 62:19 64:4,17 love 60:17 61:5 63:23 lowe 3:11 lp 4:17 26:15 38:5 lubrication 34:15 lumbar 39:20 lumber 4:18 32:13 39:18 40:3 57:17	magnolia 37:25 mail 1:21 maintain 47:22 maintained 48:1 maintaining 47:24 make 16:24 25:17 39:1 43:24 49:22 56:1 63:3 makes 58:3 making 25:16 26:8,10 58:10 60:13 maldonado 4:16 28:2,7,12 28:13,18 30:9 30:16 31:8 manager 4:20 43:20 mandatory 26:25 27:2,15 33:15 manner 30:8 manufacturing 19:24 marine 32:9 60:25 marker 35:16 36:5 market 14:1 44:11 45:4,7 matter 21:17 22:18	mayor 3:12 5:14,15 10:13 15:17 18:21 31:20 36:11 39:6 mean 9:4 62:23 63:7 meaning 21:11 45:9 means 25:10 mechanisms 54:13 meet 18:12,17 49:3 meeting 5:4,5 9:6,9 48:25 62:18 63:25 64:5 meetings 59:5 mele 3:15 5:24 42:16 51:11,17 51:18,23 52:4 52:9 members 3:2 4:3 mentioned 58:14 merged 40:23 merger 41:1 met 16:9 51:1 meta 23:11,18 58:18 59:4 methanex 21:1 metoyer 4:9 15:5,6,11 16:2	17:14 18:9 19:7,10 michael 3:10 7:8 michaela 4:13 microphone 28:1,5 miguez 3:24 8:2 mile 35:16 36:5 mill 41:9 miller 3:4 8:12 8:13 9:11 16:23 18:22 21:20,22 34:20 38:25 39:4 63:14 million 23:3 24:23 40:20 41:12 44:19 61:2 62:15,18 62:20 mind 24:17 28:1 mini 62:16 minutes 9:8,10 62:17 miso 44:8 missed 28:23 48:8 53:19 missing 26:8 mississippi 36:6 62:12 missteps 54:4
m			
m 3:15,18 m.a. 32:14 ma'am 10:2 macarthur 4:11 machine 4:22 47:12 48:13,19 64:8 made 41:24 57:2			

[mizell - numerical]

mizell 3:20 7:1 7:2 12:22 20:5 30:20 momentum 61:18 monday 59:5 money 59:24 monkey 35:17 monroe 60:4,5 62:19 month 8:24 9:6 27:16 44:13 55:11 months 16:8 24:23 27:4,20 29:17 60:9,9 60:10 morning 5:3,9 9:22,24 13:18 13:20 15:5,7 19:12,14 24:20 28:3,8 40:5,7 43:19 48:17 60:17,18 61:2 63:6 moss 3:7 5:10 5:11 10:14 22:14,22 24:12 24:16 25:5 30:22 33:18,24 34:3 51:16 motion 9:10,11 9:21 10:12,13 11:3,8,13,23 12:18,22 13:10	14:5,16 15:15 15:16,25 16:24 17:3,5,13,23,24 18:8,20 19:6 20:2,14 21:14 21:20,22 22:7 22:22 24:2,11 30:20 31:6,20 32:5,19 33:5 34:1,12,19 35:4 36:10,20 37:2,3,13 38:10,20 39:1 39:4,15 42:16 42:20 43:1 45:21,21 46:17 47:3 51:9 52:13,13,24 63:11,13 move 11:11 12:20 26:11 28:20 41:6 moved 22:15 55:16 moving 12:13 multi 59:21,22 multibillion 59:22 municipal 12:14,16	28:13 34:14,16 36:1 40:7 43:16 48:14 62:21 nassar 3:13 7:15,16 9:12 14:7 17:24 20:4 34:2 37:3 38:10 45:22 46:18 63:13 national 63:8 nature 44:15 45:2 neat 61:4 necessarily 49:16 need 10:17 21:16 22:17 54:1 needs 44:22,22 45:13 negotiated 44:16,25 45:5 never 61:15 new 10:4 12:3,8 13:25 14:2 17:17,20 19:21 20:16 26:3 35:11 36:6 41:11 50:5,7,7 57:4 62:3 news 41:9 niemeyer 3:19 6:2	nine 55:9 56:9 56:12 ninety 55:9 56:10,12 nods 30:4 noncompliance 54:3 noncompliant 47:10,20 48:3 north 1:9 62:13 62:22 northeast 59:9 60:2 note 10:19 21:18 22:20,24 23:25 41:14,21 46:8 notes 8:24 notice 29:6 38:2 noticed 30:11 notices 53:25 notification 48:7 notified 49:12 notifies 53:18 notify 29:14,14 number 54:1 61:10 62:1,10 numbers 26:6 47:16 54:3 61:14 62:5 numerical 35:10
	n 2:1 5:1 naheem 3:13 name 17:15,17 17:17,20 28:10		

[o - personal]

o	opinions 64:19	p	56:20 61:4
o 5:1 64:1 obviously 49:15 50:25 57:7 58:5,17 occasion 59:9 occurred 41:1 oeg 21:2 office 55:17 officer 64:4 offshore 21:2 oh 26:1 63:6,19 oil 37:17,22 okay 10:1,19 15:10 17:23 26:20 29:3,4 29:20 30:6 31:19 41:14 42:16 43:6,23 45:20 46:17 47:18 48:12 49:25 50:17 51:14,24 52:3 52:5 old 26:22 ones 57:18 opco 10:6 18:11,15 operation 44:25 45:14 operations 12:1 12:6 39:24 43:11 opinion 23:14	opportunities 58:20 opportunity 9:8 56:9 57:24 opposed 33:4 opposition 9:20 11:2,22 13:9 14:15 15:24 17:12 18:7 19:5 20:13 21:13 22:6 24:10 31:5 32:4 34:11 35:3 36:19 37:12 38:19 39:14 42:25 47:2 52:23 opt 38:22 39:1 39:5 option 27:5,8 options 52:1,1 52:3 order 5:6 22:10 26:14,23 39:23 44:12 63:10 original 49:13 ouachita 19:24 outcome 64:22 overlay 60:24 oversight 28:24 owner 4:22 14:1,2 48:18 ownership 13:25 14:6	p 3:17 5:1 64:1 pacific 40:24 41:2 page 2:2 65:4 pages 64:6 paige 4:10 57:6 57:13 palpable 61:18 paper 20:23,24 41:2 parcel 36:4 parish 10:6,7,8 10:9,10 11:6 12:3,5,8,10 14:3 15:13 17:18,21 18:12 18:16 19:23,25 20:19,20,21,22 20:24,25 21:1 21:2,3,4,5 22:12,13 24:25 26:16 31:13,15 31:16,17 32:10 32:11,12,14,15 32:17 33:10 34:16 35:9,15 35:24 36:3,24 37:19,23 38:1 38:6 41:24 44:20 45:16,18 45:20 47:13 48:8 59:15 part 28:25 49:8 55:9,21,25	participating 64:20 particular 41:7 pass 12:1 35:14 35:20 passing 8:25 past 51:20 59:5 path 40:11 patout 32:14 paused 38:7 pay 56:24 paying 24:23 54:17 payroll 38:22 41:12 47:11,14 47:23,25 48:1 48:2 49:4 51:2 penalties 26:25 27:1,3 penalty 27:6,7 27:9 30:21 31:1 33:16 34:3 51:4,7,10 51:19 52:15 people 25:9 53:18 percent 40:25 56:17 57:11 period 39:25 47:21 person 64:20 personal 8:23 64:10

perspective 42:1,3 peter 4:20 43:19 phone 59:16 physical 11:25 55:15 piece 40:21 41:7 pipeline 61:25 62:2 pipng 20:20 place 50:1 plan 55:11,13 56:13 plaquemes 12:5,8,9 32:10 36:2,3 platforms 55:19 please 10:2 21:17 22:20 27:25 28:10,11 40:8 43:16,17 48:15 pleasure 27:17 29:4 30:19 33:17,25 51:3 plug 10:10 pmg 18:11,15 point 8:23 12:7 23:23 53:20 54:21 55:1 56:7	polozola 3:17 6:15,16 21:15 22:16 polyethylene 22:11 pond 43:7,8,15 44:3 popping 23:9 23:10 port 12:9 36:7 porter 4:4 portion 42:11 position 28:10 40:8 43:17 48:15 49:17 posture 56:23 58:7 potential 59:13 potentially 46:13 54:10 poultry 36:23 power 10:10 45:11 ppa 45:5,9 pre 22:9 26:13 26:22 prepared 64:13 present 3:2 4:3 5:12 pretty 49:10 previous 12:2,6 35:9,21 36:4 previously 16:13	primarily 60:25 prior 29:17 41:15 priority 62:2 privilege 8:23 probably 24:22 41:8 55:7 procedure 64:18 proceedings 2:5 processing 36:25 producing 41:25 products 37:18 37:22 program 10:2 13:22 16:5,10 16:11 18:13,17 21:9 25:7,11 25:11,12 26:22 27:14 programs 27:12 50:19 prohibition 64:16 project 11:25 20:17 37:19,23 40:19,20 42:12 43:13,23 44:4 44:4,18,24 45:13 46:13 49:13 60:19	62:15,16,17,18 62:20 project's 38:3 projects 38:7 40:13 57:5 58:14,18,22 62:3 promise 14:25 15:2 property 25:14 proud 25:1 provide 54:18 provided 39:25 pt 22:10 public 4:15 9:15 10:22 11:17 13:4 14:10 15:19 18:2,25 20:8 22:1 24:5 30:24 31:24 32:24 34:6,23 36:14 37:7 38:14 39:9 42:19 46:22 52:18 pull 28:5 purchase 45:11 put 25:12 51:20 puts 23:22 putting 12:17 pv1 43:7,8 44:4
---	---	---	--

[quality - requesting]

q	read 16:21 39:23 47:15 reading 17:4 reagent 32:16 real 63:19 really 9:3 42:4 44:10,22 45:3 57:16 58:23 59:18 61:4,6 61:13 reason 27:8,19 44:9,15 59:14 59:19 received 48:6 recommenda... 48:10 recommended 21:13 record 12:18 21:19 22:21 41:15 recovery 17:16 17:17 recusal 10:19 21:18 22:20 recuse 10:17 21:16 22:17 reduce 54:2 refile 54:2 reflected 56:23 reflecting 58:6 reg 21:3 region 59:23 regularly 59:10	regulations 50:23 regulatory 26:25 reinstated 16:19 related 39:25 41:11 64:20 relates 59:2 relationships 9:3 64:17 remarkable 57:16 58:24 60:24 remedies 3:16 6:23 remember 23:2 27:11 reminder 21:7 26:20 reminding 33:21 renegotiate 45:6 renewable 37:25 renewal 11:5,9 22:10 26:14,17 27:3,6,9 28:17 29:1,18 31:1 31:19 32:7 33:7,11,14,16 34:2 52:14 55:4	renewals 28:22 28:23 31:11 52:3 rent 60:5 renting 60:6 reo 14:2 repair 32:9 report 55:7 62:1 reported 1:13 4:25 64:7 reporter 64:3 reporter's 2:6 reporters 1:18 reporting 47:21 represent 57:19 representative 3:5,6,25 6:5,7 7:5 11:10 27:23 60:17 representing 62:3 represents 44:19 request 13:25 16:6,16 33:11 37:19 43:6 44:10 45:2 53:16 requested 18:14,18 26:18 requesting 37:24 38:8
r			
r 5:1 64:1,1,1,1 rail 42:11 railroad 40:21 41:4 raise 26:9 range 41:12 reach 45:13 reactivated 16:20			

[requesting - sets]

39:20 43:8 requests 38:2 39:17 required 64:15 requirements 16:9 18:13,17 49:4 requires 47:22 research 32:16 respond 21:12 responded 48:9 response 5:19 5:22,25 6:3,24 7:6,9 8:3,10 restoration 13:22 retirement 40:11 rich 8:2 richland 20:20 59:15 ridge 3:24 right 5:3 14:5 14:25 20:2 22:20 23:15 24:18 26:11 27:25 30:19,22 32:19 33:14 34:1,19 37:2 40:2 41:19 42:14 44:2 45:12,20 48:14 48:22 49:2 52:12 53:9 57:1 60:3,4,5	60:22 63:9,24 river 36:5,6 62:12 road 12:2,4 35:18,22,23 robbie 8:12 robby 3:4 9:5 robin 4:4 rogers 19:24 roll 5:7 24:22 61:22 ronald 3:16 6:23 room 1:9 25:8 59:8 60:2 rosenberg 4:8 13:18,19,23 14:17,21 15:1 rouge 1:10,20 10:5 20:19 31:13,13,14,15 31:16,16 38:1 roughly 27:4 rta 14:18 ruckert 3:8 8:16,17 27:18 27:23 rule 54:18 rules 16:5 19:22 20:4,17 26:24 27:2,12 27:15 29:17 31:12 32:8 33:8,15 47:10 50:20 54:17,19	55:22,24 64:15 64:18 rulings 51:20 running 41:10	63:13 secretary 3:9 7:11,12 23:18 41:19,20 54:22 55:5 56:6 62:7 63:1 section 16:4 43:9,12 sections 39:21 sector 61:1 see 8:22 9:8 23:8,21 29:23 41:23 44:24 59:18,21 60:14 61:9,11 63:8 63:19,23 seeing 23:18 62:11,22 seems 53:19,21 seen 61:15 segue 55:7 senator 3:20 4:1,1 6:10,10 6:12 7:1,2 12:22 20:5 30:20 send 53:25 senior 4:20,20 43:20 service 10:9 55:20 serving 57:3 set 57:7 sets 27:12
		s s 5:1 64:1 safe 63:22 sales 10:5 salle 32:13,14 sand 21:5 saronic 60:20 sasol 22:12,18 23:8,16 24:18 24:19 58:15,19 sawmill 42:1 saying 29:9 school 48:8 scott 3:19 6:2 seal 65:3 season 61:9 63:21 second 9:11 10:14 11:13 12:24 13:1 14:7 15:17 17:1,3,6,24 18:21 20:4 21:22 22:23 24:2 30:21 31:21 32:20 34:3,20 36:11 37:4 38:11 39:5 42:17 46:18,18 51:10 51:14,16 52:14	

[several - tax]

several 56:10 share 57:13 shell 37:17,22 38:5 sheriff 48:9 shifting 28:19 ship 35:16 shipbuilding 60:23 shop 57:6 short 60:8 shorthand 64:8 show 43:10 shreveport 14:2,2 sideways 51:20 sierra 21:4 signature 65:3 signed 65:5 significant 61:14 simmons 4:5 5:7,8,13,17,20 5:23 6:1,4,9,14 6:18,22,25 7:4 7:7,10,14,18,22 8:1,4,8,11,15 8:19 14:19 simply 12:12 12:14 58:22 59:24 61:15 sir 50:3 sit 27:25 site 59:7 60:1,1	sitting 57:17 situations 54:15 six 29:17 32:7 small 48:20 49:8 software 53:24 solar 44:2,18 45:23 46:3 solutions 58:23 somebody 48:12 59:11 son 32:14 soon 28:25 sorry 26:11 45:9,11 sort 55:1 61:12 south 62:11 southeast 35:17 southern 40:23 40:25 speakers 4:15 speaking 54:15 special 39:17 40:13 43:6 speed 41:6 spent 62:17 spring 41:8 spur 40:21 st 3:5 6:5,7 11:10,13 14:7 17:18 22:23 32:19 35:11,12 37:23 38:11 60:17	staff 4:3 23:22 29:14 54:23 stakeholders 56:2 standing 64:3 start 41:1 started 49:19 state 1:5 28:10 40:7 43:16 48:14 57:15 58:1 62:9,25 64:4 65:3 statewide 62:24 statute 64:15 statutory 26:24 stay 61:15 stelly 4:12 stenographic 64:8 step 44:14 sticking 53:20 storage 44:3 46:11 story 60:21 straight 45:23 strategic 55:12 street 1:9 14:1 streets 62:21 stuart 3:7 5:10 studying 46:14 stuff 61:20 submit 16:6 48:4 submitted 16:16 21:8	subsequent 27:13 substation 44:18 suite 1:19 sulfur 36:7 sulphur 12:9 summer 41:9 supervision 64:10 supervisor 4:16 28:14 support 57:4 supposed 30:15 sure 53:14 susan 3:9 7:11 system 50:1 53:17 55:2 systems 53:23 55:14 56:1,3
t			
t 64:1,1,1 table 43:12 take 48:23 54:18,24,25 taken 57:2 64:5 talk 55:10 56:9 talking 26:6 59:3,4 taminco 31:17 tammany 17:18 tanner 3:10 7:8 tax 4:16 13:22 21:8 28:14			

[taxes - understands]

taxes 24:24 25:14 team 24:13 58:9 61:21 62:8 63:2 technologies 17:19 34:15 technology 42:4 55:18 teijin 17:19 tell 23:19 28:16 40:16 43:23,24 49:3 56:15 57:13 61:7,21 63:22 telling 58:1 61:17 ten 47:22 57:14 57:15 term 46:5 terminate 16:6 16:16 terminations 16:3 terms 46:15 testimony 64:7 texts 8:24 thank 8:22,23 9:4,5 13:12,14 15:4 19:10 21:7 25:5,17 26:7 31:7,9 33:21 42:8 43:2,4 47:5,7 53:1,3,7 60:14	62:5,7 63:1,24 thanks 58:3 thing 9:1 58:2 things 28:20 41:3 44:14 50:18 56:10 think 9:7 42:2 48:24 49:11 54:17,20 55:10 55:16 56:22 62:9 thinking 23:12 third 1:9 thompson 3:21 7:19,20 thousand 23:2 three 39:23 tickler 55:1 time 9:1 44:6 44:12,13 45:13 45:23 49:2 53:18 54:19 56:11 61:21,25 62:14 timeline 29:7 timely 16:10 22:9 29:18,24 30:8 31:11 32:7 times 23:20 45:3 today 19:15 25:4 27:17 53:8,10 60:18 61:5 62:2,20	today's 27:2 62:5 together 27:7 33:17 48:23 told 62:14 tomorrow 60:10 top 54:16 toups 3:12 5:14 5:15 10:14 15:17 18:21 31:20 36:11 39:6 tour 57:15 traditional 42:1 60:22 training 28:21 transcribed 64:9 transcript 64:11,13,14 65:2 transcription 64:9 transfer 13:24 14:6 transferring 36:24 transfers 36:22 37:3 transformation 59:12 transformers 44:14	travis 4:8 treating 57:24 triad 15:12 tried 49:21 truck 60:6 true 64:10 try 60:2,3,5,7 trying 61:8 tuned 61:16 turn 45:4,6 54:22 two 11:25 16:8 17:15 18:10 19:21 22:9 24:17 28:22 36:22 39:17,23 56:23 58:14 61:16
u			
ultimately 25:15 unbelievable 60:8 under 20:3 26:23 27:2,14 33:15 64:9 understand 9:2 23:21 25:9 49:16 50:24 52:7,7,10 understanding 12:12 64:12 understands 16:18 50:9,13 50:15			

[unexpressed - zone]

unexpressed 23:14 unfortunately 28:21 union 36:24 unnoticed 25:23 update 61:25 usa 21:1 22:12 use 55:14 56:3 used 12:15 23:10 60:25 user 58:11 usie 4:7 19:11 19:14,16,20 20:15 22:8 26:12 29:13,16 29:21 31:10 32:6 33:6 34:13 35:5 36:21 37:14 38:21 39:16 43:5 47:8,19 53:4,7 usually 27:15	vessels 60:25 villa 4:14 vincent 3:5 6:5 vinyls 4:17 26:15 27:5,24 visit 57:8,17 visits 57:12 voltage 44:12 vote 22:24 23:24	wednesday 1:7 week 61:16 weeks 41:23 welcome 40:16 went 62:19 wesley 3:22 8:5 west 20:18 31:12,13,14,14 31:15,16 38:1 westbank 36:6 westlake 4:17 26:15 27:4,17 27:24 28:14 wheelis 3:22 8:5,6 11:14 17:24 25:18,22 26:2 29:5,10 30:2,3 31:21 32:20 34:20 42:17 51:6,9 wife 8:25 williams 4:18 40:4,9,10,17 42:7,13 43:2,3 willis 43:7,8,15 44:3 wonderful 9:1 63:20,21 wondering 54:9 work 23:22 55:11 56:13 working 44:17 53:3 55:21	works 54:12 worry 14:22 wrapping 61:13 written 50:23 55:24
	w		x
			x 2:1 54:1
			y
	w 3:16 walk 10:1 want 22:24 23:20 41:21 48:24 53:21 wanted 8:23 wants 27:10 washington 20:23,25 watched 62:10 watching 61:7 way 27:10 47:15 53:22 54:2,9,21 57:11,23 58:20 64:21 we've 25:8 44:11,25 45:5 49:6,21 55:16 56:10 57:9 wear 48:21 website 56:16 webster 17:21		y'all 40:14 61:25 63:23,24 yeah 25:3 30:17 49:10,10 50:11 54:6 55:6 year 24:22 25:3 27:15 28:23 34:3 39:25 40:12 42:11 43:13 48:25 56:14 57:10 61:20 63:8 years 23:2 25:4 25:8 39:23 46:14 49:14 56:24 62:11
v			z
valid 65:1 value 25:13 venture 35:14 35:20 36:2 veritext 1:18 veritext.com 1:21 versus 54:12			zone 15:8 16:5 16:7,17 19:8